

## Expenditures &amp; Revenue Summary by Category - Tax and Rate Supported

In Thousands (\$000)

|                                    | 2020              | 2021              |                   | 2022              | \$ Change over<br>2021 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|
|                                    | Actual            | Forecast          | Budget            | Estimate          |                               |
| <b>Expenditures by Category</b>    |                   |                   |                   |                   |                               |
| Salaries, Wages                    | 1,387,908         | 1,461,465         | 1,431,831         | 1,510,920         | 79,089                        |
| Overtime                           | 58,365            | 55,666            | 49,844            | 52,746            | 2,902                         |
| Benefits / Allowances              |                   |                   |                   |                   |                               |
| Statutory                          | 86,490            | 95,587            | 95,587            | 94,772            | -815                          |
| OMERS                              | 126,414           | 137,003           | 137,003           | 136,646           | -357                          |
| Group Insurance                    | 104,253           | 116,799           | 116,799           | 115,919           | -880                          |
| Compensation                       | 1,763,430         | 1,866,520         | 1,831,064         | 1,911,003         | 79,939                        |
| Material & Services                | 621,396           | 654,947           | 644,160           | 675,334           | 31,174                        |
| Transfers/Grants/Financial Charges | 1,445,761         | 1,542,349         | 1,519,448         | 1,584,987         | 65,539                        |
| Fleet Costs                        | 82,093            | 85,715            | 81,412            | 82,487            | 1,075                         |
| Program Facility Costs             | 115,754           | 132,048           | 132,448           | 137,878           | 5,430                         |
| Other Internal Costs               | 143,777           | 123,790           | 122,654           | 128,797           | 6,143                         |
| <b>Gross Expenditures</b>          | <b>4,172,211</b>  | <b>4,405,369</b>  | <b>4,331,186</b>  | <b>4,520,485</b>  | <b>189,299</b>                |
| Recoveries & Allocations           | -419,989          | -365,131          | -359,684          | -377,996          | -18,312                       |
| <b>Net Expenditure</b>             | <b>3,752,222</b>  | <b>4,040,238</b>  | <b>3,971,501</b>  | <b>4,142,488</b>  | <b>170,987</b>                |
| <b>Revenues by Category</b>        |                   |                   |                   |                   |                               |
| Federal                            | -94,440           | -109,112          | -92,491           | -92,847           | -357                          |
| Provincial                         | -786,704          | -928,325          | -790,990          | -768,655          | 22,335                        |
| Own Funds                          | -99,609           | -92,961           | -95,211           | -130,526          | -35,316                       |
| Fees and Services                  | -713,811          | -735,981          | -821,597          | -883,905          | -62,308                       |
| Fines                              | -33,360           | -41,959           | -44,309           | -52,684           | -8,375                        |
| Other                              | -18,359           | -16,590           | -13,745           | -14,532           | -787                          |
| Property Taxes                     | -1,782,502        | -1,874,397        | -1,874,397        | -1,961,577        | -87,180                       |
| Investment Income                  | -54,639           | -56,062           | -56,062           | -59,062           | -3,000                        |
| Development Charges                | -9,688            | -7,009            | -7,009            | -7,009            | 0                             |
| Payment-in-lieu of taxation        | -176,604          | -173,691          | -175,691          | -171,691          | 4,000                         |
| <b>Total Revenue</b>               | <b>-3,769,716</b> | <b>-4,036,086</b> | <b>-3,971,501</b> | <b>-4,142,488</b> | <b>-170,987</b>               |
| <b>Net Requirement</b>             | <b>-17,494</b>    | <b>4,152</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>                      |

**Expenditures & Revenue Summary by Category - Tax Supported**  
**In Thousands (\$000)**

|                                    | 2020              | 2021              |                   | 2022              | \$ Change over<br>2021 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|
|                                    | Actual            | Forecast          | Budget            | Estimate          |                               |
| <b>Expenditures by Category</b>    |                   |                   |                   |                   |                               |
| Salaries, Wages & Benefits         | 1,643,960         | 1,747,559         | 1,718,634         | 1,792,623         | 73,989                        |
| Overtime                           | 56,530            | 53,152            | 46,879            | 49,744            | 2,865                         |
| Material & Services                | 570,717           | 603,898           | 593,259           | 620,818           | 27,559                        |
| Transfers/Grants/Financial Charges | 1,219,920         | 1,301,985         | 1,279,074         | 1,329,142         | 50,068                        |
| Fleet Costs                        | 77,237            | 80,505            | 76,334            | 77,409            | 1,075                         |
| Program Facility Costs             | 115,754           | 132,048           | 132,448           | 137,878           | 5,430                         |
| Other Internal Costs               | 69,175            | 47,031            | 47,422            | 52,685            | 5,263                         |
| <b>Gross Expenditures</b>          | <b>3,753,293</b>  | <b>3,966,178</b>  | <b>3,894,050</b>  | <b>4,060,298</b>  | <b>166,248</b>                |
| Recoveries & Allocations           | -397,915          | -345,369          | -342,269          | -360,081          | -17,812                       |
| <b>Net Expenditure</b>             | <b>3,355,378</b>  | <b>3,620,809</b>  | <b>3,551,780</b>  | <b>3,700,216</b>  | <b>148,436</b>                |
| <b>Revenues by Category</b>        |                   |                   |                   |                   |                               |
| Federal                            | -94,440           | -109,112          | -92,491           | -92,847           | -357                          |
| Provincial                         | -786,485          | -928,180          | -790,845          | -768,510          | 22,335                        |
| Municipal                          | 0                 | 0                 | 0                 | 0                 | 0                             |
| Own Funds                          | -93,409           | -86,766           | -89,016           | -125,151          | -36,136                       |
| Fees and Services                  | -319,658          | -320,773          | -408,216          | -447,153          | -38,937                       |
| Fines                              | -33,360           | -41,959           | -44,309           | -52,684           | -8,375                        |
| Other                              | -18,359           | -16,590           | -13,745           | -14,532           | -787                          |
| Property Taxes                     | -1,782,502        | -1,874,397        | -1,874,397        | -1,961,577        | -87,180                       |
| Investment Income                  | -54,639           | -56,062           | -56,062           | -59,062           | -3,000                        |
| Development Charges                | -9,688            | -7,009            | -7,009            | -7,009            | 0                             |
| Payment-in-lieu of taxation        | -176,604          | -173,691          | -175,691          | -171,691          | 4,000                         |
| <b>Total Revenue</b>               | <b>-3,369,144</b> | <b>-3,614,538</b> | <b>-3,551,780</b> | <b>-3,700,216</b> | <b>-148,436</b>               |
| <b>Net Requirement</b>             | <b>-13,766</b>    | <b>6,271</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>                      |

**Expenditures & Revenue Summary by Category - Rate Supported**  
**In Thousands (\$000)**

|                                    | 2020            | 2021            |                 | 2022            | \$ Change over<br>2021 Budget |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-------------------------------|
|                                    | Actual          | Forecast        | Budget          | Estimate        |                               |
| <b>Expenditures by Category</b>    |                 |                 |                 |                 |                               |
| Salaries, Wages & Benefits         | 61,105          | 63,295          | 62,586          | 65,634          | 3,048                         |
| Overtime                           | 1,835           | 2,514           | 2,965           | 3,002           | 37                            |
| Material & Services                | 50,679          | 51,049          | 50,901          | 54,516          | 3,615                         |
| Transfers/Grants/Financial Charges | 225,841         | 240,364         | 240,374         | 255,845         | 15,471                        |
| Fleet Costs                        | 4,856           | 5,210           | 5,078           | 5,078           | 0                             |
| Program Facility Costs             | 0               | 0               | 0               | 0               | 0                             |
| Other Internal Costs               | 74,602          | 76,759          | 75,232          | 76,112          | 880                           |
| <b>Gross Expenditures</b>          | <b>418,918</b>  | <b>439,191</b>  | <b>437,136</b>  | <b>460,187</b>  | <b>23,051</b>                 |
| Recoveries & Allocations           | -22,074         | -19,762         | -17,415         | -17,915         | -500                          |
| <b>Net Expenditure</b>             | <b>396,844</b>  | <b>419,429</b>  | <b>419,721</b>  | <b>442,272</b>  | <b>22,551</b>                 |
| <b>Revenues by Category</b>        |                 |                 |                 |                 |                               |
| Federal                            | 0               | 0               | 0               | 0               | 0                             |
| Provincial                         | -219            | -145            | -145            | -145            | 0                             |
| Municipal                          | 0               | 0               | 0               | 0               | 0                             |
| Own Funds                          | -6,200          | -6,195          | -6,195          | -5,375          | 820                           |
| Fees and Services                  | -394,153        | -415,208        | -413,381        | -436,752        | -23,371                       |
| Fines                              | 0               | 0               | 0               | 0               | 0                             |
| Other                              | 0               | 0               | 0               | 0               | 0                             |
| Property Taxes                     | 0               | 0               | 0               | 0               | 0                             |
| Investment Income                  | 0               | 0               | 0               | 0               | 0                             |
| Development Charges                | 0               | 0               | 0               | 0               | 0                             |
| Payment-in-lieu of taxation        | 0               | 0               | 0               | 0               | 0                             |
| <b>Total Revenue</b>               | <b>-400,572</b> | <b>-421,548</b> | <b>-419,721</b> | <b>-442,272</b> | <b>-22,551</b>                |
| <b>Net Requirement</b>             | <b>-3,728</b>   | <b>-2,119</b>   | <b>0</b>        | <b>0</b>        | <b>0</b>                      |

City of Ottawa  
 Operating Summary by Committee  
 In Thousands (\$000)

Net of Recoveries and After Inter-departmental Allocations

|  | 2021         |             |              |              |          |              | 2022         |          |              | \$ Change<br>over<br>2021Net<br>Budget |
|--|--------------|-------------|--------------|--------------|----------|--------------|--------------|----------|--------------|--|
|  | Forecast     |             |              | Budget       |          |              | Estimate     |          |              |  |
|  | Expense      | Revenue     | Net          | Expense      | Revenue  | Net          | Expense      | Revenue  | Net          |  |
| <b>Agriculture &amp; Rural Affairs Committee</b>         |              |             |              |              |          |              |              |          |              |  |
| Development Review Process Rural                         | 1,869        | 0           | 1,869        | 1,869        | 0        | 1,869        | 1,909        | 0        | 1,909        | 40                                     |
| Rural Affairs  | 1,285        | -195        | 1,090        | 1,090        | 0        | 1,090        | 1,105        | 0        | 1,105        | 15                                     |
| <b>Total</b>   | <b>3,154</b> | <b>-195</b> | <b>2,959</b> | <b>2,959</b> | <b>0</b> | <b>2,959</b> | <b>3,014</b> | <b>0</b> | <b>3,014</b> | <b>55</b>                              |
| <b>Audit Committee</b>                                   |              |             |              |              |          |              |              |          |              |  |
| Office of the Auditor General and External<br>Audit Fees | 2,389        | 0           | 2,389        | 2,389        | 0        | 2,389        | 2,725        | 0        | 2,725        | 336                                    |
| <b>Total</b>   | <b>2,389</b> | <b>0</b>    | <b>2,389</b> | <b>2,389</b> | <b>0</b> | <b>2,389</b> | <b>2,725</b> | <b>0</b> | <b>2,725</b> | <b>336</b>                             |

**City of Ottawa**  
**Operating Summary by Committee**  
**In Thousands (\$000)**

Document 1 - 2022 Draft Budget Operating Summaries

**Net of Recoveries and After Inter-departmental Allocations**

|   | 2021             |                 |                |                  |                 |                | 2022             |                 |                | \$ Change<br>over<br>2021Net<br>Budget |
|---|------------------|-----------------|----------------|------------------|-----------------|----------------|------------------|-----------------|----------------|--|
|   | Forecast         |                 |                | Budget           |                 |                | Estimate         |                 |                |  |
|   | Expense          | Revenue         | Net            | Expense          | Revenue         | Net            | Expense          | Revenue         | Net            |  |
| <b>Community &amp; Protective Services Committee</b>                                  |                  |                 |                |                  |                 |                |                  |                 |                |  |
| GM's Office & Business & Technical Support Services - Emergency & Protective Services | 7,862            | -3,374          | 4,488          | 4,578            | 0               | 4,578          | 4,673            | 0               | 4,673          | 95                                     |
| Public Safety Service   | 9,020            | -330            | 8,690          | 8,960            | -270            | 8,690          | 9,190            | -270            | 8,920          | 230                                    |
| Fire Services   | 175,173          | -1,665          | 173,508        | 174,131          | -1,623          | 172,508        | 178,398          | -1,238          | 177,160        | 4,652                                  |
| Paramedic Service   | 136,231          | -89,861         | 46,370         | 120,220          | -73,815         | 46,405         | 119,546          | -69,350         | 50,196         | 3,791                                  |
| By-law and Regulatory Services  | 23,115           | -28,937         | -5,822         | 23,645           | -29,467         | -5,822         | 25,147           | -30,852         | -5,705         | 117                                    |
| Public Policy Development   | 869              | 0               | 869            | 799              | 0               | 799            | 1,574            | 0               | 1,574          | 775                                    |
| GM's Office & Business Support Services - Community & Social Services                 | 4,447            | -350            | 4,097          | 4,740            | -350            | 4,390          | 4,490            | 0               | 4,490          | 100                                    |
| Employment and Social Services  | 207,578          | -186,912        | 20,666         | 261,113          | -233,142        | 27,971         | 265,599          | -233,142        | 32,457         | 4,486                                  |
| Children's Services   | 162,876          | -142,704        | 20,172         | 167,836          | -149,114        | 18,722         | 165,071          | -145,084        | 19,987         | 1,265                                  |
| Housing Services  | 270,570          | -150,890        | 119,680        | 200,305          | -88,314         | 111,991        | 209,654          | -90,543         | 119,111        | 7,120                                  |
| Long Term Care  | 97,494           | -57,577         | 39,917         | 92,648           | -66,358         | 26,290         | 98,603           | -69,979         | 28,624         | 2,334                                  |
| Gender & Race Equity, Inclusion, Indigenous Relations and Social Development          | 29,247           | 0               | 29,247         | 29,231           | 0               | 29,231         | 30,971           | 0               | 30,971         | 1,740                                  |
| GM's Office & Business Support Services - Recreation, Cultural and Facility Services  | 28,218           | -4,019          | 24,199         | 27,591           | -3,193          | 24,398         | 27,675           | -2,573          | 25,102         | 704                                    |
| Community Recreation and Cultural Programs  | 61,738           | -20,465         | 41,273         | 66,838           | -24,965         | 41,873         | 66,976           | -16,861         | 50,115         | 8,242                                  |
| City Wide Programs, Aquatics and Specialized Services                                 | 66,402           | -23,936         | 42,466         | 77,463           | -35,840         | 41,623         | 71,877           | -21,149         | 50,728         | 9,105                                  |
| Parks & Facilities Planning   | 2,095            | -365            | 1,730          | 2,195            | -485            | 1,710          | 2,261            | -485            | 1,776          | 66                                     |
| Facility Operations Services  | 37,550           | -3,527          | 34,023         | 36,459           | -2,696          | 33,763         | 36,730           | -1,918          | 34,812         | 1,049                                  |
| Parks   | 40,930           | -323            | 40,607         | 38,843           | -2              | 38,841         | 40,288           | -2              | 40,286         | 1,445                                  |
| <b>Total</b>  | <b>1,361,415</b> | <b>-715,235</b> | <b>646,180</b> | <b>1,337,595</b> | <b>-709,634</b> | <b>627,961</b> | <b>1,358,723</b> | <b>-683,446</b> | <b>675,277</b> | <b>47,316</b>                          |

City of Ottawa  
Operating Summary by Committee  
In Thousands (\$000)

Document 1 - 2022 Draft Budget Operating Summaries

Net of Recoveries and After Inter-departmental Allocations

|   | 2021           |                   |                   |                |                   |                   | 2022           |                   |                   | \$ Change<br>over<br>2021Net<br>Budget |
|---|----------------|-------------------|-------------------|----------------|-------------------|-------------------|----------------|-------------------|-------------------|--|
|   | Forecast       |                   |                   | Budget         |                   |                   | Estimate       |                   |                   |  |
|   | Expense        | Revenue           | Net               | Expense        | Revenue           | Net               | Expense        | Revenue           | Net               |  |
| <b>Standing Committee on Environmental Protection, Water and Waste Management</b>                             |                |                   |                   |                |                   |                   |                |                   |                   |  |
| Infrastructure Services   | 5,836          | -16               | 5,820             | 5,836          | -16               | 5,820             | 6,231          | -16               | 6,215             | 395                                    |
| Resiliency and Natural Systems Policy   | 1,912          | 0                 | 1,912             | 1,912          | 0                 | 1,912             | 1,942          | 0                 | 1,942             | 30                                     |
| Solid Waste Services  | 94,124         | -71,760           | 22,364            | 92,502         | -63,000           | 29,502            | 101,067        | -69,874           | 31,193            | 1,691                                  |
| Forestry Services   | 18,325         | -1,280            | 17,045            | 19,889         | -631              | 19,258            | 20,284         | -631              | 19,653            | 395                                    |
| <b>Total</b>  | <b>120,197</b> | <b>-73,056</b>    | <b>47,141</b>     | <b>120,139</b> | <b>-63,647</b>    | <b>56,492</b>     | <b>129,524</b> | <b>-70,521</b>    | <b>59,003</b>     | <b>2,511</b>                           |
| <b>Finance &amp; Economic Development Committee</b>   |                |                   |                   |                |                   |                   |                |                   |                   |  |
| Elected Officials   | 12,458         | 0                 | 12,458            | 12,758         | 0                 | 12,758            | 12,998         | 0                 | 12,998            | 240                                    |
| City Clerk  | 18,960         | -649              | 18,311            | 19,640         | -649              | 18,991            | 28,626         | -9,074            | 19,552            | 561                                    |
| Legal Services  | 9,743          | 0                 | 9,743             | 9,773          | 0                 | 9,773             | 10,035         | 0                 | 10,035            | 262                                    |
| City Manager's Office   | 2,135          | 0                 | 2,135             | 2,160          | 0                 | 2,160             | 2,205          | 0                 | 2,205             | 45                                     |
| Rail Construction Program Service   | 5              | -5                | 0                 | 5              | -5                | 0                 | 5              | -5                | 0                 | 0                                      |
| GM's Office & Business Support and<br>Technical Services - Planning, Infrastructure<br>& Economic Development | 2,431          | 0                 | 2,431             | 2,981          | 0                 | 2,981             | 3,151          | 0                 | 3,151             | 170                                    |
| Economic Development and Long Range<br>Planning   | 9,914          | -125              | 9,789             | 9,999          | -125              | 9,874             | 9,724          | 0                 | 9,724             | -150                                   |
| GM's Office & Business Support Services -<br>Innovative Client Services                                       | 3,104          | 0                 | 3,104             | 3,554          | 0                 | 3,554             | 3,624          | 0                 | 3,624             | 70                                     |
| Service Transformation  | 2,960          | 0                 | 2,960             | 3,485          | 0                 | 3,485             | 3,480          | 0                 | 3,480             | -5                                     |
| Public Information & Media Relations  | 3,919          | -250              | 3,669             | 4,364          | -250              | 4,114             | 4,344          | 0                 | 4,344             | 230                                    |
| Human Resources   | 15,785         | -765              | 15,020            | 17,135         | -765              | 16,370            | 18,322         | -765              | 17,557            | 1,187                                  |
| ServiceOttawa   | 14,432         | -1,276            | 13,156            | 14,870         | -1,304            | 13,566            | 15,130         | -1,304            | 13,826            | 260                                    |
| Chief Financial Officer/Treasurer & Business<br>Support Services - Finance Services                           | 2,607          | 0                 | 2,607             | 2,607          | 0                 | 2,607             | 2,688          | 0                 | 2,688             | 81                                     |
| Revenue Services  | 12,158         | -8,257            | 3,901             | 12,158         | -6,757            | 5,401             | 12,582         | -7,107            | 5,475             | 74                                     |
| Corporate Finance   | 15,130         | 0                 | 15,130            | 15,130         | 0                 | 15,130            | 15,818         | 0                 | 15,818            | 688                                    |
| Payroll, Pensions & Benefits Service  | 6,998          | 0                 | 6,998             | 6,998          | 0                 | 6,998             | 7,221          | 0                 | 7,221             | 223                                    |
| Supply Services   | 6,824          | -1,985            | 4,839             | 5,624          | -785              | 4,839             | 5,205          | -785              | 4,420             | -419                                   |
| Corporate Real Estate Office  | 9,230          | -329              | 8,901             | 9,630          | -329              | 9,301             | 9,706          | -339              | 9,367             | 66                                     |
| Non Departmental  | 399,424        | -2,275,518        | -1,876,094        | 391,674        | -2,267,768        | -1,876,094        | 401,767        | -2,371,273        | -1,969,506        | -93,412                                |
| <b>Total</b>  | <b>548,217</b> | <b>-2,289,159</b> | <b>-1,740,942</b> | <b>544,545</b> | <b>-2,278,737</b> | <b>-1,734,192</b> | <b>566,631</b> | <b>-2,390,652</b> | <b>-1,824,021</b> | <b>-89,829</b>                         |

**City of Ottawa**  
**Operating Summary by Committee**  
**In Thousands (\$000)**

Document 1 - 2022 Draft Budget Operating Summaries

**Net of Recoveries and After Inter-departmental Allocations**

|  | 2021             |                   |                 |                  |                   |                 | 2022             |                   |                 | \$ Change<br>over<br>2021Net<br>Budget |
|--|------------------|-------------------|-----------------|------------------|-------------------|-----------------|------------------|-------------------|-----------------|--|
|  | Forecast         |                   |                 | Budget           |                   |                 | Estimate         |                   |                 |  |
|  | Expense          | Revenue           | Net             | Expense          | Revenue           | Net             | Expense          | Revenue           | Net             |  |
| <b>Information Technology Sub-Committee</b>  |                  |                   |                 |                  |                   |                 |                  |                   |                 |  |
| Information Technology   | 71,864           | -3,180            | 68,684          | 69,164           | -480              | 68,684          | 72,689           | 0                 | 72,689          | 4,005                                  |
| <b>Total</b>   | <b>71,864</b>    | <b>-3,180</b>     | <b>68,684</b>   | <b>69,164</b>    | <b>-480</b>       | <b>68,684</b>   | <b>72,689</b>    | <b>0</b>          | <b>72,689</b>   | <b>4,005</b>                           |
| <b>Planning Committee</b>  |                  |                   |                 |                  |                   |                 |                  |                   |                 |  |
| Right of Way, Heritage and Urban Design  | 13,651           | -14,783           | -1,132          | 13,521           | -12,653           | 868             | 14,031           | -12,708           | 1,323           | 455                                    |
| Planning Services  | 10,083           | -14,195           | -4,112          | 10,383           | -12,195           | -1,812          | 12,763           | -14,672           | -1,909          | -97                                    |
| Building Code Services - OBC   | 28,091           | -28,681           | -590            | 28,091           | -28,531           | -440            | 28,721           | -29,161           | -440            | 0                                      |
| Long Range Planning  | 2,814            | -4                | 2,810           | 3,129            | -4                | 3,125           | 3,199            | -4                | 3,195           | 70                                     |
| Affordable Housing   | 8,548            | 0                 | 8,548           | 8,548            | 0                 | 8,548           | 7,558            | 0                 | 7,558           | -990                                   |
| <b>Total</b>   | <b>63,187</b>    | <b>-57,663</b>    | <b>5,524</b>    | <b>63,672</b>    | <b>-53,383</b>    | <b>10,289</b>   | <b>66,272</b>    | <b>-56,545</b>    | <b>9,727</b>    | <b>-562</b>                            |
| <b>Transportation Committee</b>  |                  |                   |                 |                  |                   |                 |                  |                   |                 |  |
| GM's Office & Business Support Services -<br>Public Works & Environmental Services | 12,566           | -440              | 12,126          | 12,936           | -424              | 12,512          | 13,191           | -424              | 12,767          | 255                                    |
| Roads Services   | 120,999          | -2,184            | 118,815         | 121,743          | -1,161            | 120,582         | 124,788          | -1,176            | 123,612         | 3,030                                  |
| Parking Services   | 16,952           | -16,952           | 0               | 16,952           | -16,952           | 0               | 17,052           | -17,052           | 0               | 0                                      |
| Traffic Services   | 60,562           | -1,952            | 58,610          | 61,805           | -1,952            | 59,853          | 71,874           | -17,748           | 54,126          | -5,727                                 |
| Transportation Planning  | 4,633            | -142              | 4,491           | 4,546            | -55               | 4,491           | 4,773            | -142              | 4,631           | 140                                    |
| Fleet Services   | 4,548            | -754              | 3,794           | 4,343            | -549              | 3,794           | 4,423            | -549              | 3,874           | 80                                     |
| <b>Total</b>   | <b>220,260</b>   | <b>-22,424</b>    | <b>197,836</b>  | <b>222,325</b>   | <b>-21,093</b>    | <b>201,232</b>  | <b>236,101</b>   | <b>-37,091</b>    | <b>199,010</b>  | <b>-2,222</b>                          |
| <b>Total City Operations</b>   | <b>2,390,683</b> | <b>-3,160,912</b> | <b>-770,229</b> | <b>2,362,788</b> | <b>-3,126,974</b> | <b>-764,187</b> | <b>2,435,679</b> | <b>-3,238,255</b> | <b>-802,577</b> | <b>-38,390</b>                         |
| <b>Boards, Agencies and Commissions</b>  |                  |                   |                 |                  |                   |                 |                  |                   |                 |  |
| Committee of Adjustment  | 1,420            | -1,520            | -100            | 1,520            | -1,520            | 0               | 1,590            | -1,590            | 0               | 0                                      |
| Crime Prevention   | 1,154            | 0                 | 1,154           | 1,154            | 0                 | 1,154           | 1,194            | 0                 | 1,194           | 40                                     |
| Ottawa Public Health   | 159,996          | -135,174          | 24,822          | 99,448           | -74,626           | 24,822          | 122,679          | -96,792           | 25,887          | 1,065                                  |
| Ottawa Public Library  | 51,412           | -1,622            | 49,790          | 56,081           | -1,750            | 54,331          | 58,416           | -1,750            | 56,666          | 2,335                                  |
| Ottawa Police Service  | 369,566          | -37,098           | 332,468         | 371,341          | -38,873           | 332,468         | 385,393          | -38,885           | 346,508         | 14,040                                 |
| Transit Commission   | 646,578          | -278,212          | 368,366         | 659,449          | -308,037          | 351,412         | 695,266          | -322,944          | 372,322         | 20,910                                 |
| <b>Total Boards, Agencies and Commissions</b>                                      | <b>1,230,126</b> | <b>-453,626</b>   | <b>776,500</b>  | <b>1,188,992</b> | <b>-424,806</b>   | <b>764,187</b>  | <b>1,264,538</b> | <b>-461,961</b>   | <b>802,577</b>  | <b>38,390</b>                          |
| <b>Total Tax Supported Program</b>   | <b>3,620,809</b> | <b>-3,614,538</b> | <b>6,271</b>    | <b>3,551,780</b> | <b>-3,551,780</b> | <b>0</b>        | <b>3,700,216</b> | <b>-3,700,216</b> | <b>0</b>        | <b>0</b>                               |

Net of Recoveries and After Inter-departmental Allocations

|   | 2021             |                   |               |                  |                   |          | 2022             |                   |          | \$ Change<br>over<br>2021Net<br>Budget |
|---|------------------|-------------------|---------------|------------------|-------------------|----------|------------------|-------------------|----------|--|
|   | Forecast         |                   |               | Budget           |                   |          | Estimate         |                   |          |  |
|   | Expense          | Revenue           | Net           | Expense          | Revenue           | Net      | Expense          | Revenue           | Net      |  |
| <b>Rate Supported Program</b>               |                  |                   |               |                  |                   |          |                  |                   |          |  |
| Drinking Water Services                     | 191,277          | -194,775          | -3,498        | 193,691          | -193,691          | 0        | 199,343          | -199,343          | 0        | 0                                      |
| Wastewater Services                         | 164,823          | -161,995          | 2,828         | 161,982          | -161,982          | 0        | 169,240          | -169,240          | 0        | 0                                      |
| Stormwater Services                         | 63,329           | -64,778           | -1,449        | 64,048           | -64,048           | 0        | 73,689           | -73,689           | 0        | 0                                      |
| <b>Total Rate Supported Program</b>         | <b>419,429</b>   | <b>-421,548</b>   | <b>-2,119</b> | <b>419,721</b>   | <b>-419,721</b>   | <b>0</b> | <b>442,272</b>   | <b>-442,272</b>   | <b>0</b> | <b>0</b>                               |
| <b>Total Tax and Rate Supported Program</b> | <b>4,040,238</b> | <b>-4,036,086</b> | <b>4,152</b>  | <b>3,971,501</b> | <b>-3,971,501</b> | <b>0</b> | <b>4,142,488</b> | <b>-4,142,488</b> | <b>0</b> | <b>0</b>                               |

**City of Ottawa**  
**Operating Budget Changes**  
**In Thousands (\$'000)**  
**Net of Recoveries and After Inter-departmental Allocations**

|   | 2021 Baseline  |                     | 2022 Adjustments  |                       |              |              |               |                               |                      | 2022           | \$ Change over 2021 Budget |
|---|----------------|---------------------|-------------------|-----------------------|--------------|--------------|---------------|-------------------------------|----------------------|----------------|----------------------------|
|   | Budget         | Adj. to Base Budget | Maintain Services | Provincial Legislated | New Services | Growth       | COVID-19      | Service Initiatives / Savings | User Fees & Revenues | Estimate       |                            |
| <b>Agriculture &amp; Rural Affairs Committee</b>                                      |                |                     |                   |                       |              |              |               |                               |                      |                |                            |
| Development Review Process Rural  | 1,869          | 0                   | 40                | 0                     | 0            | 0            | 0             | 0                             | 0                    | 1,909          | 40                         |
| Rural Affairs   | 1,090          | 0                   | 15                | 0                     | 0            | 0            | 0             | 0                             | 0                    | 1,105          | 15                         |
| <b>Total</b>  | <b>2,959</b>   | <b>0</b>            | <b>55</b>         | <b>0</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>                      | <b>0</b>             | <b>3,014</b>   | <b>55</b>                  |
| <b>Audit Committee</b>  |                |                     |                   |                       |              |              |               |                               |                      |                |                            |
| Office of the Auditor General and External Audit Fees                                 | 2,389          | 0                   | 125               | 0                     | 0            | 211          | 0             | 0                             | 0                    | 2,725          | 336                        |
| <b>Total</b>  | <b>2,389</b>   | <b>0</b>            | <b>125</b>        | <b>0</b>              | <b>0</b>     | <b>211</b>   | <b>0</b>      | <b>0</b>                      | <b>0</b>             | <b>2,725</b>   | <b>336</b>                 |
| <b>Community &amp; Protective Services Committee</b>                                  |                |                     |                   |                       |              |              |               |                               |                      |                |                            |
| GM's Office & Business & Technical Support Services - Emergency & Protective Services | 4,578          | 0                   | 95                | 0                     | 0            | 0            | 0             | 0                             | 0                    | 4,673          | 95                         |
| Public Safety Service   | 8,690          | -115                | 355               | 0                     | 0            | -10          | 0             | 0                             | 0                    | 8,920          | 230                        |
| Fire Services   | 172,508        | 0                   | 4,517             | 0                     | 150          | 0            | 0             | 0                             | -15                  | 177,160        | 4,652                      |
| Paramedic Service   | 46,405         | -240                | 2,471             | 0                     | 0            | 2,170        | 0             | 0                             | -610                 | 50,196         | 3,791                      |
| By-law and Regulatory Services  | -5,822         | 310                 | 532               | 0                     | 0            | -300         | 0             | 0                             | -425                 | -5,705         | 117                        |
| Public Policy Development   | 799            | 0                   | 15                | 0                     | 760          | 0            | 0             | 0                             | 0                    | 1,574          | 775                        |
| GM's Office & Business Support Services - Community & Social Services                 | 4,390          | 0                   | 100               | 0                     | 0            | 0            | 0             | 0                             | 0                    | 4,490          | 100                        |
| Employment and Social Services  | 27,971         | 2,865               | 1,621             | 0                     | 0            | 0            | 0             | 0                             | 0                    | 32,457         | 4,486                      |
| Children's Services   | 18,722         | 0                   | 315               | 0                     | 0            | 0            | 1,050         | 0                             | -100                 | 19,987         | 1,265                      |
| Housing Services  | 111,991        | 0                   | 2,320             | 0                     | 4,800        | 0            | 0             | 0                             | 0                    | 119,111        | 7,120                      |
| Long Term Care  | 26,290         | -94                 | 2,809             | 0                     | 322          | 0            | 0             | 0                             | -703                 | 28,624         | 2,334                      |
| Gender & Race Equity, Inclusion, Indigenous Relations and Social Development          | 29,231         | -550                | 565               | 0                     | 0            | 1,725        | 0             | 0                             | 0                    | 30,971         | 1,740                      |
| GM's Office & Business Support Services - Recreation, Cultural and Facility Services  | 24,398         | 0                   | 704               | 0                     | 0            | 0            | 0             | 0                             | 0                    | 25,102         | 704                        |
| Community Recreation and Cultural Programs  | 41,873         | 400                 | 1,362             | 0                     | 0            | 0            | 6,600         | 0                             | -120                 | 50,115         | 8,242                      |
| City Wide Programs, Aquatics and Specialized Services                                 | 41,623         | 100                 | 1,270             | 0                     | 0            | 0            | 8,200         | 0                             | -465                 | 50,728         | 9,105                      |
| Parks & Facilities Planning   | 1,710          | 0                   | 51                | 0                     | 0            | 15           | 0             | 0                             | 0                    | 1,776          | 66                         |
| Facility Operations Services  | 33,763         | 0                   | 1,016             | 0                     | 0            | 33           | 0             | 0                             | 0                    | 34,812         | 1,049                      |
| Parks   | 38,841         | 320                 | 575               | 0                     | 0            | 550          | 0             | 0                             | 0                    | 40,286         | 1,445                      |
| <b>Total</b>  | <b>627,961</b> | <b>2,996</b>        | <b>20,693</b>     | <b>0</b>              | <b>6,032</b> | <b>4,183</b> | <b>15,850</b> | <b>0</b>                      | <b>-2,438</b>        | <b>675,277</b> | <b>47,316</b>              |

City of Ottawa  
 Operating Budget Changes  
 In Thousands (\$000)

Net of Recoveries and After Inter-departmental Allocations

|   | 2021 Baseline     |                     | 2022 Adjustments  |                       |              |                |                |                               |                      | 2022              | \$ Change over 2021 Budget |
|---|-------------------|---------------------|-------------------|-----------------------|--------------|----------------|----------------|-------------------------------|----------------------|-------------------|----------------------------|
|   | Budget            | Adj. to Base Budget | Maintain Services | Provincial Legislated | New Services | Growth         | COVID-19       | Service Initiatives / Savings | User Fees & Revenues | Estimate          |                            |
| <b>Standing Committee on Environmental Protection, Water and Waste Management</b>                       |                   |                     |                   |                       |              |                |                |                               |                      |                   |                            |
| Infrastructure Services   | 5,820             | 0                   | 395               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 6,215             | 395                        |
| Resiliency and Natural Systems Policy   | 1,912             | 0                   | 30                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 1,942             | 30                         |
| Solid Waste Services  | 29,502            | 855                 | 4,306             | 0                     | 100          | -95            | 700            | 125                           | -4,300               | 31,193            | 1,691                      |
| Forestry Services   | 19,258            | 0                   | 225               | 0                     | 0            | 170            | 0              | 0                             | 0                    | 19,653            | 395                        |
| <b>Total</b>  | <b>56,492</b>     | <b>855</b>          | <b>4,956</b>      | <b>0</b>              | <b>100</b>   | <b>75</b>      | <b>700</b>     | <b>125</b>                    | <b>-4,300</b>        | <b>59,003</b>     | <b>2,511</b>               |
| <b>Finance &amp; Economic Development Committee</b>   |                   |                     |                   |                       |              |                |                |                               |                      |                   |                            |
| Elected Officials   | 12,758            | 0                   | 240               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 12,998            | 240                        |
| City Clerk  | 18,991            | 0                   | 456               | 0                     | 0            | 105            | 0              | 0                             | 0                    | 19,552            | 561                        |
| Legal Services  | 9,773             | 0                   | 262               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 10,035            | 262                        |
| City Manager's Office   | 2,160             | 0                   | 45                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 2,205             | 45                         |
| Rail Construction Program Service   | 0                 | 0                   | 0                 | 0                     | 0            | 0              | 0              | 0                             | 0                    | 0                 | 0                          |
| GM's Office & Business Support and Technical Services - Planning, Infrastructure & Economic Development | 2,981             | 0                   | 50                | 0                     | 0            | 120            | 0              | 0                             | 0                    | 3,151             | 170                        |
| Economic Development and Long Range Planning  | 9,874             | -185                | 35                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 9,724             | -150                       |
| GM's Office & Business Support Services - Innovative Client Services                                    | 3,554             | 0                   | 70                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 3,624             | 70                         |
| Service Transformation  | 3,485             | 0                   | -5                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 3,480             | -5                         |
| Public Information & Media Relations  | 4,114             | 0                   | 125               | 0                     | 0            | 0              | 105            | 0                             | 0                    | 4,344             | 230                        |
| Human Resources   | 16,370            | 0                   | 242               | 0                     | 235          | 0              | 585            | 125                           | 0                    | 17,557            | 1,187                      |
| ServiceOttawa   | 13,566            | 0                   | 260               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 13,826            | 260                        |
| Chief Financial Officer/Treasurer & Business Support Services - Finance Services                        | 2,607             | 0                   | 81                | 0                     | 0            | 0              | 0              | 0                             | 0                    | 2,688             | 81                         |
| Revenue Services  | 5,401             | 0                   | 424               | 0                     | 0            | 0              | 0              | 0                             | -350                 | 5,475             | 74                         |
| Corporate Finance   | 15,130            | 0                   | 688               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 15,818            | 688                        |
| Payroll, Pensions & Benefits Service  | 6,998             | 0                   | 223               | 0                     | 0            | 0              | 0              | 0                             | 0                    | 7,221             | 223                        |
| Supply Services   | 4,839             | 0                   | 181               | 0                     | 0            | 0              | 0              | -600                          | 0                    | 4,420             | -419                       |
| Corporate Real Estate Office  | 9,301             | 0                   | 76                | 0                     | 0            | 0              | 0              | 0                             | -10                  | 9,367             | 66                         |
| Non Departmental  | -1,876,094        | 2,360               | -49,122           | -130                  | 0            | -30,195        | -17,825        | 0                             | 1,500                | -1,969,506        | -93,412                    |
| <b>Total</b>  | <b>-1,734,192</b> | <b>2,175</b>        | <b>-45,669</b>    | <b>-130</b>           | <b>235</b>   | <b>-29,970</b> | <b>-17,135</b> | <b>-475</b>                   | <b>1,140</b>         | <b>-1,824,021</b> | <b>-89,829</b>             |

City of Ottawa  
 Operating Budget Changes  
 In Thousands (\$000)  
 Net of Recoveries and After Inter-departmental Allocations

|   | 2021 Baseline   |                     | 2022 Adjustments  |                       |               |                |            |                               |                      | 2022            | \$ Change over 2021 Budget |
|---|-----------------|---------------------|-------------------|-----------------------|---------------|----------------|------------|-------------------------------|----------------------|-----------------|----------------------------|
|   | Budget          | Adj. to Base Budget | Maintain Services | Provincial Legislated | New Services  | Growth         | COVID-19   | Service Initiatives / Savings | User Fees & Revenues | Estimate        |                            |
| <b>Information Technology Sub-Committee</b>                                     |                 |                     |                   |                       |               |                |            |                               |                      |                 |                            |
| Information Technology  | 68,684          | 0                   | 3,690             | 0                     | 0             | 0              | 315        | 0                             | 0                    | 72,689          | 4,005                      |
| <b>Total</b>  | <b>68,684</b>   | <b>0</b>            | <b>3,690</b>      | <b>0</b>              | <b>0</b>      | <b>0</b>       | <b>315</b> | <b>0</b>                      | <b>0</b>             | <b>72,689</b>   | <b>4,005</b>               |
| <b>Planning Committee</b>   |                 |                     |                   |                       |               |                |            |                               |                      |                 |                            |
| Right of Way, Heritage and Urban Design   | 868             | -350                | 305               | 0                     | 130           | 250            | 270        | 0                             | -150                 | 1,323           | 455                        |
| Planning Services   | -1,812          | -2,000              | 1,140             | 0                     | 0             | 1,240          | 0          | 0                             | -477                 | -1,909          | -97                        |
| Building Code Services - OBC  | -440            | 0                   | 510               | 0                     | 0             | 120            | 0          | 0                             | -630                 | -440            | 0                          |
| Long Range Planning   | 3,125           | 0                   | 70                | 0                     | 0             | 0              | 0          | 0                             | 0                    | 3,195           | 70                         |
| Affordable Housing  | 8,548           | -2,000              | 1,010             | 0                     | 0             | 0              | 0          | 0                             | 0                    | 7,558           | -990                       |
| <b>Total</b>  | <b>10,289</b>   | <b>-4,350</b>       | <b>3,035</b>      | <b>0</b>              | <b>130</b>    | <b>1,610</b>   | <b>270</b> | <b>0</b>                      | <b>-1,257</b>        | <b>9,727</b>    | <b>-562</b>                |
| <b>Transportation Committee</b>   |                 |                     |                   |                       |               |                |            |                               |                      |                 |                            |
| GM's Office & Business Support Services - Public Works & Environmental Services | 12,512          | 0                   | 255               | 0                     | 0             | 0              | 0          | 0                             | 0                    | 12,767          | 255                        |
| Roads Services  | 120,582         | 0                   | 1,810             | 0                     | 0             | 1,235          | 0          | 0                             | -15                  | 123,612         | 3,030                      |
| Parking Services  | 0               | 0                   | 100               | 0                     | 0             | 0              | 0          | 0                             | -100                 | 0               | 0                          |
| Traffic Services  | 59,853          | -5,683              | -149              | 0                     | 0             | 125            | 0          | 0                             | -20                  | 54,126          | -5,727                     |
| Transportation Planning   | 4,491           | 0                   | 227               | 0                     | 0             | 0              | 0          | 0                             | -87                  | 4,631           | 140                        |
| Fleet Services  | 3,794           | 0                   | 80                | 0                     | 0             | 0              | 0          | 0                             | 0                    | 3,874           | 80                         |
| <b>Total</b>  | <b>201,232</b>  | <b>-5,683</b>       | <b>2,323</b>      | <b>0</b>              | <b>0</b>      | <b>1,360</b>   | <b>0</b>   | <b>0</b>                      | <b>-222</b>          | <b>199,010</b>  | <b>-2,222</b>              |
| <b>Total City Operations</b>  | <b>-764,187</b> | <b>-4,007</b>       | <b>-10,792</b>    | <b>-130</b>           | <b>6,497</b>  | <b>-22,531</b> | <b>0</b>   | <b>-350</b>                   | <b>-7,077</b>        | <b>-802,577</b> | <b>-38,390</b>             |
| <b>Boards, Agencies and Commissions</b>   |                 |                     |                   |                       |               |                |            |                               |                      |                 |                            |
| Committee of Adjustment   | 0               | 0                   | 70                | 0                     | 0             | 0              | 0          | 0                             | -70                  | 0               | 0                          |
| Crime Prevention  | 1,154           | 0                   | 40                | 0                     | 0             | 0              | 0          | 0                             | 0                    | 1,194           | 40                         |
| Ottawa Public Health  | 24,822          | 0                   | 1,065             | 0                     | 0             | 0              | 0          | 0                             | 0                    | 25,887          | 1,065                      |
| Ottawa Public Library   | 54,331          | 205                 | 1,440             | 0                     | 0             | 690            | 0          | 0                             | 0                    | 56,666          | 2,335                      |
| Ottawa Police Service   | 332,468         | 0                   | 14,710            | 0                     | 5,175         | 0              | 0          | -5,050                        | -795                 | 346,508         | 14,040                     |
| Transit Commission  | 351,412         | -6,525              | 31,847            | 0                     | 0             | 1,008          | 0          | 0                             | -5,420               | 372,322         | 20,910                     |
| <b>Total Boards, Agencies and Commissions</b>                                   | <b>764,187</b>  | <b>-6,320</b>       | <b>49,172</b>     | <b>0</b>              | <b>5,175</b>  | <b>1,698</b>   | <b>0</b>   | <b>-5,050</b>                 | <b>-6,285</b>        | <b>802,577</b>  | <b>38,390</b>              |
| <b>Total Tax Supported Program</b>  | <b>0</b>        | <b>-10,327</b>      | <b>38,380</b>     | <b>-130</b>           | <b>11,672</b> | <b>-20,833</b> | <b>0</b>   | <b>-5,400</b>                 | <b>-13,362</b>       | <b>0</b>        | <b>0</b>                   |

City of Ottawa  
 Operating Budget Changes  
 In Thousands (\$000)

Net of Recoveries and After Inter-departmental Allocations

|   | 2021 Baseline |                     | 2022 Adjustments  |                       |               |                |          |                               |                      | 2022     | \$ Change over 2021 Budget |
|---|---------------|---------------------|-------------------|-----------------------|---------------|----------------|----------|-------------------------------|----------------------|----------|----------------------------|
|   | Budget        | Adj. to Base Budget | Maintain Services | Provincial Legislated | New Services  | Growth         | COVID-19 | Service Initiatives / Savings | User Fees & Revenues | Estimate |                            |
| <b>Rate Supported Program</b>               |               |                     |                   |                       |               |                |          |                               |                      |          |                            |
| Drinking Water Services                     | 0             | 0                   | 5,945             | 0                     | 290           | -512           | 0        | 0                             | -5,723               | 0        | 0                          |
| Wastewater Services                         | 0             | 400                 | 5,940             | 0                     | 290           | -442           | 0        | 0                             | -6,188               | 0        | 0                          |
| Stormwater Services                         | 0             | 0                   | 9,641             | 0                     | 0             | -1,758         | 0        | 0                             | -7,883               | 0        | 0                          |
| <b>Total Rate Supported Program</b>         | <b>0</b>      | <b>400</b>          | <b>21,526</b>     | <b>0</b>              | <b>580</b>    | <b>-2,712</b>  | <b>0</b> | <b>0</b>                      | <b>-19,794</b>       | <b>0</b> | <b>0</b>                   |
| <b>Total Tax and Rate Supported Program</b> | <b>0</b>      | <b>-9,927</b>       | <b>59,906</b>     | <b>-130</b>           | <b>12,252</b> | <b>-23,545</b> | <b>0</b> | <b>-5,400</b>                 | <b>-33,156</b>       | <b>0</b> | <b>0</b>                   |

**City of Ottawa**  
**Full Time Equivalents Summary by Committee**

|  | 2021            | 2022                                  | 2022         | 2022            |
|--|-----------------|---------------------------------------|--------------|-----------------|
|  | Budget          | Service Initiatives /<br>Efficiencies | Adjustments  | Estimate        |
| <b>Agriculture &amp; Rural Affairs Committee</b>   |                 |                                       |              |                 |
| Development Review Process Rural   | 15.00           | 0.00                                  | 0.00         | 15.00           |
| Rural Affairs  | 2.00            | 0.00                                  | 0.00         | 2.00            |
| <b>Total</b>   | <b>17.00</b>    | <b>0.00</b>                           | <b>0.00</b>  | <b>17.00</b>    |
| <b>Audit Committee</b>   |                 |                                       |              |                 |
| Office of the Auditor General and External Audit Fees                                    | 9.00            | 0.00                                  | 2.00         | 11.00           |
| <b>Total</b>   | <b>9.00</b>     | <b>0.00</b>                           | <b>2.00</b>  | <b>11.00</b>    |
| <b>Community &amp; Protective Services Committee</b>                                     |                 |                                       |              |                 |
| GM's Office & Business & Technical Support Services -<br>Emergency & Protective Services | 35.00           | 0.00                                  | 1.00         | 36.00           |
| Public Safety Service  | 20.00           | 0.00                                  | 0.00         | 20.00           |
| Fire Services  | 975.00          | 0.00                                  | 0.00         | 975.00          |
| Paramedic Service  | 697.80          | 0.00                                  | 14.00        | 711.80          |
| By-law and Regulatory Services   | 176.78          | 0.00                                  | 2.50         | 179.28          |
| Public Policy Development  | 6.00            | 0.00                                  | 4.00         | 10.00           |
| GM's Office & Business Support Services - Community &<br>Social Services                 | 36.00           | 0.00                                  | 0.00         | 36.00           |
| Employment and Social Services   | 532.17          | 0.00                                  | 0.00         | 532.17          |
| Children's Services  | 181.49          | 0.00                                  | 0.00         | 181.49          |
| Housing Services   | 61.40           | 0.00                                  | 1.00         | 62.40           |
| Long Term Care   | 629.81          | 0.00                                  | 1.63         | 631.44          |
| Gender & Race Equity, Inclusion, Indigenous Relations and<br>Youth Services              | 27.00           | 0.00                                  | 1.00         | 28.00           |
| GM's Office & Business Support Services - Recreation,<br>Cultural and Facility Services  | 80.59           | 0.00                                  | 1.00         | 81.59           |
| Community Recreation and Cultural Programs   | 428.53          | 0.00                                  | 0.00         | 428.53          |
| City Wide Programs, Aquatics and Specialized Services                                    | 603.94          | 0.00                                  | 0.00         | 603.94          |
| Parks & Facilities Planning  | 15.00           | 0.00                                  | 0.00         | 15.00           |
| Facility Operations Services   | 619.93          | 0.00                                  | 0.00         | 619.93          |
| Parks  | 283.91          | 0.00                                  | 0.00         | 283.91          |
| <b>Total</b>   | <b>5,410.35</b> | <b>0.00</b>                           | <b>26.13</b> | <b>5,436.48</b> |

## City of Ottawa

## Full Time Equivalents Summary by Committee

|  | 2021            | 2022                                  | 2022         | 2022            |
|--|-----------------|---------------------------------------|--------------|-----------------|
|  | Budget          | Service Initiatives /<br>Efficiencies | Adjustments  | Estimate        |
| <b>Standing Committee on Environmental Protection, Water and Waste Management</b>                          |                 |                                       |              |                 |
| Infrastructure Services  | 215.25          | 0.00                                  | 0.00         | 215.25          |
| Resiliency and Natural Systems Policy  | 12.00           | 0.00                                  | 1.00         | 13.00           |
| Solid Waste Services   | 75.40           | 0.00                                  | 0.00         | 75.40           |
| Forestry Services  | 84.32           | 0.00                                  | 3.00         | 87.32           |
| <b>Total</b>   | <b>386.97</b>   | <b>0.00</b>                           | <b>4.00</b>  | <b>390.97</b>   |
| <b>Finance &amp; Economic Development Committee</b>  |                 |                                       |              |                 |
| Elected Officials  | 0.00            | 0.00                                  | 0.00         | 0.00            |
| City Clerk   | 144.55          | 0.00                                  | 0.00         | 144.55          |
| Legal Services   | 86.00           | 0.00                                  | 3.00         | 89.00           |
| City Manager's Office  | 13.00           | 0.00                                  | 0.00         | 13.00           |
| Rail Construction Program Service  | 12.00           | 0.00                                  | 0.00         | 12.00           |
| GM's Office & Business Support and Technical Services -<br>Planning, Infrastructure & Economic Development | 37.00           | 0.00                                  | 1.00         | 38.00           |
| Economic Development and Long Range Planning   | 17.00           | 0.00                                  | 0.00         | 17.00           |
| GM's Office & Business Support Services - Innovative<br>Client Services                                    | 26.00           | 0.00                                  | 0.00         | 26.00           |
| Service Transformation   | 24.00           | 0.00                                  | 0.00         | 24.00           |
| Public Information & Media Relations   | 33.00           | 0.00                                  | 0.00         | 33.00           |
| Human Resources  | 114.80          | 0.00                                  | 1.00         | 115.80          |
| ServiceOttawa  | 120.07          | 0.00                                  | 0.00         | 120.07          |
| Chief Financial Officer/Treasurer & Business Support<br>Services - Finance Services                        | 18.00           | 0.00                                  | 0.00         | 18.00           |
| Revenue Services   | 192.45          | 0.00                                  | 7.00         | 199.45          |
| Corporate Finance  | 146.89          | 0.00                                  | 0.00         | 146.89          |
| Payroll, Pensions & Benefits Service   | 66.33           | 0.00                                  | 0.00         | 66.33           |
| Supply Services  | 65.99           | 0.00                                  | 0.00         | 65.99           |
| Corporate Real Estate Office   | 40.50           | 0.00                                  | 0.00         | 40.50           |
| Non Departmental   | 0.00            | 0.00                                  | 0.00         | 0.00            |
| <b>Total</b>   | <b>1,157.58</b> | <b>0.00</b>                           | <b>12.00</b> | <b>1,169.58</b> |

## City of Ottawa

## Full Time Equivalents Summary by Committee

|  | 2021             | 2022                                  | 2022          | 2022             |
|--|------------------|---------------------------------------|---------------|------------------|
|  | Budget           | Service Initiatives /<br>Efficiencies | Adjustments   | Estimate         |
| <b>Information Technology Sub-Committee</b>  |                  |                                       |               |                  |
| Information Technology   | 295.00           | 0.00                                  | 1.00          | 296.00           |
| <b>Total</b>   | <b>295.00</b>    | <b>0.00</b>                           | <b>1.00</b>   | <b>296.00</b>    |
| <b>Planning Committee</b>  |                  |                                       |               |                  |
| Right of Way, Heritage and Urban Design  | 157.76           | 0.00                                  | 1.00          | 158.76           |
| Planning Services  | 86.03            | 0.00                                  | 0.00          | 86.03            |
| Building Code Services - OBC   | 187.89           | 0.00                                  | 0.00          | 187.89           |
| Long Range Planning  | 17.33            | 0.00                                  | 0.00          | 17.33            |
| Affordable Housing   | 6.00             | 0.00                                  | 0.00          | 6.00             |
| <b>Total</b>   | <b>455.01</b>    | <b>0.00</b>                           | <b>1.00</b>   | <b>456.01</b>    |
| <b>Transportation Committee</b>  |                  |                                       |               |                  |
| GM's Office & Business Support Services - Public Works<br>& Environmental Services | 116.98           | 0.00                                  | 0.00          | 116.98           |
| Roads Services   | 503.35           | 0.00                                  | 0.00          | 503.35           |
| Parking Services   | 15.00            | 0.00                                  | 4.00          | 19.00            |
| Traffic Services   | 280.37           | 0.00                                  | 9.00          | 289.37           |
| Transportation Planning  | 36.00            | 0.00                                  | 0.00          | 36.00            |
| Fleet Services   | 194.00           | 0.00                                  | 0.00          | 194.00           |
| <b>Total</b>   | <b>1,145.70</b>  | <b>0.00</b>                           | <b>13.00</b>  | <b>1,158.70</b>  |
| <b>Total City Operations</b>   | <b>8,876.61</b>  | <b>0.00</b>                           | <b>59.13</b>  | <b>8,935.74</b>  |
| <b>Boards, Agencies and Commissions</b>  |                  |                                       |               |                  |
| Committee of Adjustment  | 12.00            | 0.00                                  | 0.00          | 12.00            |
| Crime Prevention   | 3.00             | 0.00                                  | 0.00          | 3.00             |
| Ottawa Public Health   | 511.11           | 0.00                                  | 0.00          | 511.11           |
| Ottawa Public Library  | 463.96           | 0.00                                  | 9.00          | 472.96           |
| Ottawa Police Service  | 2,115.90         | -20.00                                | 20.00         | 2,115.90         |
| Transit Commission   | 3,081.30         | 0.00                                  | 61.00         | 3,142.30         |
| <b>Total Boards, Agencies and Commissions</b>                                      | <b>6,187.27</b>  | <b>-20.00</b>                         | <b>90.00</b>  | <b>6,257.27</b>  |
| <b>Total Tax Supported Full Time Equivalents (FTE's)</b>                           | <b>15,063.88</b> | <b>-20.00</b>                         | <b>149.13</b> | <b>15,193.01</b> |

## City of Ottawa

## Full Time Equivalents Summary by Committee

|   | 2021             | 2022                                  | 2022          | 2022             |
|---|------------------|---------------------------------------|---------------|------------------|
|   | Budget           | Service Initiatives /<br>Efficiencies | Adjustments   | Estimate         |
| <b>Rate Supported Program</b>                         |                  |                                       |               |                  |
| Drinking Water Services                               | 307.27           | 0.00                                  | 7.50          | 314.77           |
| Wastewater Services                                   | 229.15           | 0.00                                  | 5.50          | 234.65           |
| Stormwater Services                                   | 46.02            | 0.00                                  | 0.00          | 46.02            |
| <b>Total Rate Supported Program</b>                   | <b>582.44</b>    | <b>0.00</b>                           | <b>13.00</b>  | <b>595.44</b>    |
| <b>Grand Total City Full Time Equivalents (FTE's)</b> | <b>15,646.32</b> | <b>-20.00</b>                         | <b>162.13</b> | <b>15,788.45</b> |

|   | 2021 Baseline   |                     | 2022 Adjustments  |                       |              |             | 2022            | Change over 2021 Budget |
|---|-----------------|---------------------|-------------------|-----------------------|--------------|-------------|-----------------|-------------------------|
|   | Budget          | Adj. to Base Budget | Maintain Services | Provincial Legislated | Growth       | COVID-19    | Estimate        |                         |
| <b>Agriculture &amp; Rural Affairs Committee</b>                                      |                 |                     |                   |                       |              |             |                 |                         |
| Development Review Process Rural  | 15.00           | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 15.00           | 0.00                    |
| Rural Affairs   | 2.00            | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 2.00            | 0.00                    |
| <b>Total</b>  | <b>17.00</b>    | <b>0.00</b>         | <b>0.00</b>       | <b>0.00</b>           | <b>0.00</b>  | <b>0.00</b> | <b>17.00</b>    | <b>0.00</b>             |
| <b>Audit Committee</b>  |                 |                     |                   |                       |              |             |                 |                         |
| Office of the Auditor General and External Audit Fees                                 | 9.00            | 0.00                | 0.00              | 0.00                  | 2.00         | 0.00        | 11.00           | 2.00                    |
| <b>Total</b>  | <b>9.00</b>     | <b>0.00</b>         | <b>0.00</b>       | <b>0.00</b>           | <b>2.00</b>  | <b>0.00</b> | <b>11.00</b>    | <b>2.00</b>             |
| <b>Community &amp; Protective Services Committee</b>                                  |                 |                     |                   |                       |              |             |                 |                         |
| GM's Office & Business & Technical Support Services - Emergency & Protective Services | 35.00           | 0.00                | 1.00              | 0.00                  | 0.00         | 0.00        | 36.00           | 1.00                    |
| Public Safety Service   | 20.00           | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 20.00           | 0.00                    |
| Fire Services   | 975.00          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 975.00          | 0.00                    |
| Paramedic Service   | 697.80          | 0.00                | 0.00              | 0.00                  | 14.00        | 0.00        | 711.80          | 14.00                   |
| By-law and Regulatory Services  | 176.78          | 2.50                | 0.00              | 0.00                  | 0.00         | 0.00        | 179.28          | 2.50                    |
| Public Policy Development   | 6.00            | 0.00                | 0.00              | 4.00                  | 0.00         | 0.00        | 10.00           | 4.00                    |
| GM's Office & Business Support Services - Community & Social Services                 | 36.00           | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 36.00           | 0.00                    |
| Employment and Social Services  | 532.17          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 532.17          | 0.00                    |
| Children's Services   | 181.49          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 181.49          | 0.00                    |
| Housing Services  | 61.40           | 0.00                | 1.00              | 0.00                  | 0.00         | 0.00        | 62.40           | 1.00                    |
| Long Term Care  | 629.81          | 0.00                | 0.00              | 1.63                  | 0.00         | 0.00        | 631.44          | 1.63                    |
| Gender & Race Equity, Inclusion, Indigenous   | 27.00           | 0.00                | 0.00              | 0.00                  | 1.00         | 0.00        | 28.00           | 1.00                    |
| GM's Office & Business Support Services - Recreation, Cultural and Facility Services  | 80.59           | 0.00                | 1.00              | 0.00                  | 0.00         | 0.00        | 81.59           | 1.00                    |
| Programs  | 428.53          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 428.53          | 0.00                    |
| City Wide Programs, Aquatics and Specialized Services                                 | 603.94          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 603.94          | 0.00                    |
| Parks & Facilities Planning   | 15.00           | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 15.00           | 0.00                    |
| Facility Operations Services  | 619.93          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 619.93          | 0.00                    |
| Parks   | 283.91          | 0.00                | 0.00              | 0.00                  | 0.00         | 0.00        | 283.91          | 0.00                    |
| <b>Total</b>  | <b>5,410.35</b> | <b>2.50</b>         | <b>3.00</b>       | <b>5.63</b>           | <b>15.00</b> | <b>0.00</b> | <b>5,436.48</b> | <b>26.13</b>            |

|   | 2021 Baseline   |                           | 2022 Adjustments     |                          |             |             | 2022            | Change over<br>2021 Budget |
|---|-----------------|---------------------------|----------------------|--------------------------|-------------|-------------|-----------------|----------------------------|
|   | Budget          | Adj. to<br>Base<br>Budget | Maintain<br>Services | Provincial<br>Legislated | Growth      | COVID-19    | Estimate        |                            |
| <b>Environment and Climate Protection Committee</b>   |                 |                           |                      |                          |             |             |                 |                            |
| Infrastructure Services   | 215.25          | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 215.25          | 0.00                       |
| Resiliency and Natural Systems Policy   | 12.00           | 0.00                      | 1.00                 | 0.00                     | 0.00        | 0.00        | 13.00           | 1.00                       |
| Solid Waste Services  | 75.40           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 75.40           | 0.00                       |
| Forestry Services   | 84.32           | 0.00                      | 0.00                 | 0.00                     | 3.00        | 0.00        | 87.32           | 3.00                       |
| <b>Total</b>  | <b>386.97</b>   | <b>0.00</b>               | <b>1.00</b>          | <b>0.00</b>              | <b>3.00</b> | <b>0.00</b> | <b>390.97</b>   | <b>4.00</b>                |
| <b>Finance &amp; Economic Development Committee</b>   |                 |                           |                      |                          |             |             |                 |                            |
| Elected Officials   | 0.00            | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 0.00            | 0.00                       |
| City Clerk  | 144.55          | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 144.55          | 0.00                       |
| Legal Services  | 86.00           | 3.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 89.00           | 3.00                       |
| City Manager's Office   | 13.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 13.00           | 0.00                       |
| Rail Construction Program Service   | 12.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 12.00           | 0.00                       |
| GM's Office & Business Support and<br>Technical Services - Planning,<br>Infrastructure & Economic Development | 37.00           | 0.00                      | 0.00                 | 0.00                     | 1.00        | 0.00        | 38.00           | 1.00                       |
| Economic Development and Long<br>Range Planning   | 17.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 17.00           | 0.00                       |
| GM's Office & Business Support<br>Services - Innovative Client Services                                       | 26.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 26.00           | 0.00                       |
| Service Transformation  | 24.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 24.00           | 0.00                       |
| Public Information & Media Relations  | 33.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 33.00           | 0.00                       |
| Human Resources   | 114.80          | 0.00                      | 0.00                 | 1.00                     | 0.00        | 0.00        | 115.80          | 1.00                       |
| ServiceOttawa   | 120.07          | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 120.07          | 0.00                       |
| Business Support Services - Finance<br>Services   | 18.00           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 18.00           | 0.00                       |
| Revenue Services  | 192.45          | 7.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 199.45          | 7.00                       |
| Corporate Finance   | 146.89          | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 146.89          | 0.00                       |
| Payroll, Pensions & Benefits Service  | 66.33           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 66.33           | 0.00                       |
| Supply Services   | 65.99           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 65.99           | 0.00                       |
| Corporate Real Estate Office  | 40.50           | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 40.50           | 0.00                       |
| Non Departmental  | 0.00            | 0.00                      | 0.00                 | 0.00                     | 0.00        | 0.00        | 0.00            | 0.00                       |
| <b>Total</b>  | <b>1,157.58</b> | <b>10.00</b>              | <b>0.00</b>          | <b>1.00</b>              | <b>1.00</b> | <b>0.00</b> | <b>1,169.58</b> | <b>12.00</b>               |

|  | 2021 Baseline    |                           | 2022 Adjustments     |                          |              |              | 2022             | Change over<br>2021 Budget |
|--|------------------|---------------------------|----------------------|--------------------------|--------------|--------------|------------------|----------------------------|
|  | Budget           | Adj. to<br>Base<br>Budget | Maintain<br>Services | Provincial<br>Legislated | Growth       | COVID-19     | Estimate         |                            |
| <b>Information Technology Sub-</b>                           |                  |                           |                      |                          |              |              |                  |                            |
| Information Technology                                       | 295.00           | 1.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 296.00           | 1.00                       |
| <b>Total</b>   | <b>295.00</b>    | <b>1.00</b>               | <b>0.00</b>          | <b>0.00</b>              | <b>0.00</b>  | <b>0.00</b>  | <b>296.00</b>    | <b>1.00</b>                |
| <b>Planning Committee</b>                                    |                  |                           |                      |                          |              |              |                  |                            |
| Right of Way, Heritage and Urban Desig                       | 157.76           | 0.00                      | 1.00                 | 0.00                     | 0.00         | 0.00         | 158.76           | 1.00                       |
| Planning Services  | 86.03            | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 86.03            | 0.00                       |
| Building Code Services - OBC                                 | 187.89           | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 187.89           | 0.00                       |
| Long Range Planning  | 17.33            | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 17.33            | 0.00                       |
| Affordable Housing   | 6.00             | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 6.00             | 0.00                       |
| <b>Total</b>   | <b>455.01</b>    | <b>0.00</b>               | <b>1.00</b>          | <b>0.00</b>              | <b>0.00</b>  | <b>0.00</b>  | <b>456.01</b>    | <b>1.00</b>                |
| <b>Transportation Committee</b>                              |                  |                           |                      |                          |              |              |                  |                            |
| Services - Public Works &<br>Environmental Services          | 116.98           | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 116.98           | 0.00                       |
| Roads Services   | 503.35           | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 503.35           | 0.00                       |
| Parking Services   | 15.00            | 0.00                      | 0.00                 | 0.00                     | 4.00         | 0.00         | 19.00            | 4.00                       |
| Traffic Services   | 280.37           | 8.00                      | 1.00                 | 0.00                     | 0.00         | 0.00         | 289.37           | 9.00                       |
| Transportation Planning                                      | 36.00            | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 36.00            | 0.00                       |
| Fleet Services   | 194.00           | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 194.00           | 0.00                       |
| <b>Total</b>   | <b>1,145.70</b>  | <b>8.00</b>               | <b>1.00</b>          | <b>0.00</b>              | <b>4.00</b>  | <b>0.00</b>  | <b>1,158.70</b>  | <b>13.00</b>               |
| <b>Total City Operations</b>                                 | <b>8,876.61</b>  | <b>21.50</b>              | <b>6.00</b>          | <b>6.63</b>              | <b>25.00</b> | <b>0.00</b>  | <b>8,935.74</b>  | <b>59.13</b>               |
| <b>Boards, Agencies and Commissions</b>                      |                  |                           |                      |                          |              |              |                  |                            |
| Committee of Adjustment                                      | 12.00            | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 12.00            | 0.00                       |
| Crime Prevention   | 3.00             | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 3.00             | 0.00                       |
| Ottawa Public Health   | 511.11           | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 511.11           | 0.00                       |
| Ottawa Public Library  | 463.96           | 0.00                      | 0.00                 | 0.00                     | 9.00         | 0.00         | 472.96           | 9.00                       |
| Ottawa Police Service  | 2,115.90         | 0.00                      | 2.00                 | 18.00                    | 0.00         | 0.00         | 2,115.90         | 0.00                       |
| Transit Commission   | 3,081.30         | 13.00                     | 6.00                 | 0.00                     | 4.00         | 38.00        | 3,142.30         | 61.00                      |
| <b>Total Boards, Agencies and</b>                            | <b>6,187.27</b>  | <b>13.00</b>              | <b>8.00</b>          | <b>18.00</b>             | <b>13.00</b> | <b>38.00</b> | <b>6,257.27</b>  | <b>70.00</b>               |
| <b>Total Tax Supported Full Time<br/>Equivalents (FTE's)</b> | <b>15,063.88</b> | <b>34.50</b>              | <b>14.00</b>         | <b>24.63</b>             | <b>38.00</b> | <b>38.00</b> | <b>15,193.01</b> | <b>129.13</b>              |
| <b>Percent of 2022 FTEs</b>                                  |                  | <b>0.2%</b>               | <b>0.1%</b>          | <b>0.2%</b>              | <b>0.3%</b>  | <b>0.3%</b>  | <b>0.9%</b>      |                            |

**City of Ottawa**  
**Full Time Equivalent Budget Changes**

|   | 2021 Baseline    |                           | 2022 Adjustments     |                          |              |              | 2022             | Change over<br>2021 Budget |
|---|------------------|---------------------------|----------------------|--------------------------|--------------|--------------|------------------|----------------------------|
|   | Budget           | Adj. to<br>Base<br>Budget | Maintain<br>Services | Provincial<br>Legislated | Growth       | COVID-19     | Estimate         |                            |
| <b>Rate Supported Program</b>                             |                  |                           |                      |                          |              |              |                  |                            |
| Drinking Water Services                                   | 307.27           | 0.00                      | 0.00                 | 2.50                     | 5.00         | 0.00         | 314.77           | 7.50                       |
| Wastewater Services                                       | 229.15           | 0.00                      | 0.00                 | 2.50                     | 3.00         | 0.00         | 234.65           | 5.50                       |
| Stormwater Services                                       | 46.02            | 0.00                      | 0.00                 | 0.00                     | 0.00         | 0.00         | 46.02            | 0.00                       |
| <b>Total Rate Supported Program</b>                       | <b>582.44</b>    | <b>0.00</b>               | <b>0.00</b>          | <b>5.00</b>              | <b>8.00</b>  | <b>0.00</b>  | <b>595.44</b>    | <b>13.00</b>               |
| <b>Grand Total City Full Time Equivalents<br/>(FTE's)</b> | <b>15,646.32</b> | <b>34.50</b>              | <b>14.00</b>         | <b>29.63</b>             | <b>46.00</b> | <b>38.00</b> | <b>15,788.45</b> | <b>142.13</b>              |