

**City Of Ottawa**  
**2022 Draft Capital Budget**  
**All Committees, Boards and the Transit Commission**  
**Four Year Forecast Summary**  
**In Thousands \$(000's)**

Project Description	2022	2023	2024	2025	Total
<b>Agriculture &amp; Rural Affairs Committee</b>					
Parks, Recreation & Culture	0	737	1,066	0	1,803
Transportation Services	4,400	5,500	6,000	6,500	22,400
<b>Agriculture &amp; Rural Affairs Committee Total</b>	<b>4,400</b>	<b>6,237</b>	<b>7,066</b>	<b>6,500</b>	<b>24,203</b>
<b>Community &amp; Protective Services Committee</b>					
By-Law & Regulatory Services	894	576	695	985	3,150
Child Care	498	310	402	350	1,560
Fire Services	5,588	7,300	9,451	16,110	38,449
Long Term Care	10,169	1,553	1,538	1,540	14,800
Paramedic Service	4,084	2,717	3,962	2,715	13,478
Parks, Buildings, & Grounds	6,000	7,000	7,000	10,000	30,000
Parks, Recreation & Culture	45,660	65,941	81,753	109,718	303,071
Public Safety Service	550	600	555	690	2,395
Social Services	510	310	350	360	1,530
<b>Community &amp; Protective Services Committee Total</b>	<b>73,953</b>	<b>86,307</b>	<b>105,706</b>	<b>142,468</b>	<b>408,433</b>
<b>Finance &amp; Economic Development Committee</b>					
Corporate Real Estate Office	500	500	510	530	2,040
General Government	4,460	1,725	2,895	1,870	10,950
Information Technology	10,263	7,861	9,218	10,602	37,944
<b>Finance &amp; Economic Development Committee Total</b>	<b>15,223</b>	<b>10,086</b>	<b>12,623</b>	<b>13,002</b>	<b>50,934</b>
<b>Ottawa Police Services Board</b>					
Police Services	35,639	31,398	19,985	41,646	128,668
<b>Ottawa Police Services Board Total</b>	<b>35,639</b>	<b>31,398</b>	<b>19,985</b>	<b>41,646</b>	<b>128,668</b>
<b>Ottawa Public Library Board</b>					
Library	6,982	2,240	2,743	3,880	15,845
<b>Ottawa Public Library Board Total</b>	<b>6,982</b>	<b>2,240</b>	<b>2,743</b>	<b>3,880</b>	<b>15,845</b>

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Project Description	2022	2023	2024	2025	Total
<b>Planning Committee</b>					
Building Services	82	41	41	41	205
Housing Services	15,000	15,000	15,000	15,000	60,000
Planning & Development	14,496	4,900	888	150	20,434
<b>Planning Committee Total</b>	<b>29,578</b>	<b>19,941</b>	<b>15,929</b>	<b>15,191</b>	<b>80,639</b>
<b>Transit Commission</b>					
Transit Services	169,861	233,106	189,787	68,351	661,105
<b>Transit Commission Total</b>	<b>169,861</b>	<b>233,106</b>	<b>189,787</b>	<b>68,351</b>	<b>661,105</b>
<b>Transportation Committee</b>					
Fleet Services	43,342	35,277	36,185	35,510	150,314
Integrated Roads, Water & Wastewater	194,127	180,306	196,637	205,852	776,922
Transit Services	14,741	67,430	69,423	70,099	221,693
Transportation Services	175,114	166,331	197,693	204,784	743,922
<b>Transportation Committee Total</b>	<b>427,324</b>	<b>449,344</b>	<b>499,938</b>	<b>516,245</b>	<b>1,892,851</b>
<b>Standing Committee on Environmental Protection, Water and Waste Management Rate</b>					
Drinking Water Services	83,077	105,498	129,425	68,022	386,022
Integrated Water & Wastewater	20,510	19,506	22,300	24,850	87,166
Stormwater Services	22,761	29,101	66,257	22,296	140,415
Wastewater Services	66,279	79,550	65,819	75,432	287,080
<b>Standing Committee on Environmental Protection, Water</b>	<b>192,627</b>	<b>233,655</b>	<b>283,801</b>	<b>190,600</b>	<b>900,683</b>
<b>Standing Committee on Environmental Protection, Water and Waste Management Tax</b>					
Environment	5,000	5,000	5,000	5,000	20,000
Parks, Buildings, & Grounds	400	0	0	0	400
Solid Waste	28,495	40,205	22,164	32,050	122,914
<b>Standing Committee on Environmental Protection, Water</b>	<b>33,895</b>	<b>45,205</b>	<b>27,164</b>	<b>37,050</b>	<b>143,314</b>
<b>Grand Total</b>	<b>989,482</b>	<b>1,117,519</b>	<b>1,164,742</b>	<b>1,034,933</b>	<b>4,306,675</b>

**City of Ottawa**  
**2022 Reserve Continuity Forecast**  
**In Thousands (\$000)**

Reserves	2022 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
<b>Discretionary Reserves</b>					
<b>Operating</b>					
Tax Stabilization Reserve	50,154	12,596	-25,225	-535	36,990
Transit Operating Reserve	8,589	3,500	0	0	12,089
Employee Benefit Reserve	54,876	55,577	-56,219	0	54,234
Landfill Closure Reserve	6,511	360	0	0	6,871
	<b>120,130</b>	<b>72,033</b>	<b>-81,444</b>	<b>-535</b>	<b>110,184</b>
<b>Capital</b>					
City Wide Capital Reserve	96,377	168,430	-1,870	-166,737	96,200
Transit Capital Reserve	13,150	86,917	0	-90,592	9,475
Fleet Reserve	5,363	28,403	0	-33,703	63
Housing Reserve	1,100	8,040	0	-7,700	1,440
Police Capital Reserve	3,547	16,250	-1,580	-16,156	2,061
Police Fleet Reserve	297	4,316	0	-4,197	416
CIL - Parkland City Wide	11,053	2,000	0	-1,502	11,551
CIL - Parkland by Ward	31,393	3,200	0	0	34,593
Road Safety Reserve Fund	0	8,641	0	-8,054	587
Ottawa Public Health	25	200	0	0	225
	<b>162,305</b>	<b>326,397</b>	<b>-3,450</b>	<b>-328,641</b>	<b>156,611</b>
<b>Combined Operating/Capital</b>					
Water Reserve	119,427	84,802	0	-78,869	125,359
Wastewater Reserve	40,015	69,830	0	-58,635	51,211
Stormwater Reserve	6,775	43,492	0	-40,060	10,207
Solid Waste Reserve	-17,930	7,923	0	-9,495	-19,502
Parking Reserve	21,593	2,417	0	-12,047	11,963
Ottawa Public Library Reserve	4,956	1,539	0	-1,540	4,955
	<b>174,836</b>	<b>210,004</b>	<b>0</b>	<b>-200,646</b>	<b>184,194</b>
<b>Discretionary Reserves Total</b>	<b>457,272</b>	<b>608,433</b>	<b>-84,894</b>	<b>-529,822</b>	<b>450,989</b>

**City of Ottawa**  
**2022 Reserve Continuity Forecast**  
**In Thousands (\$000)**

<b>Reserves</b>	<b>2022 Opening Balance</b>	<b>Contributions</b>	<b>Transfers to Operating/Other</b>	<b>Transfers to Capital</b>	<b>Projected Closing Balance</b>
<b>Restricted Reserves</b>					
<b>Gas Tax</b>					
Provincial	-9,147	38,500	-29,799	0	-446
Federal	71,964	59,259	-12,672	-61,509	57,042
	<b>62,817</b>	<b>97,759</b>	<b>-42,471</b>	<b>-61,509</b>	<b>56,596</b>
<b>Building Code</b>					
Building Code Capital	6,863	0	0	-82	6,781
Building Code Stabilization	15,845	0	0	0	15,845
Building Code Insurance Fund	6,916	0	0	0	6,916
	<b>29,624</b>	<b>0</b>	<b>0</b>	<b>-82</b>	<b>29,542</b>
<b>Restricted Reserves Total</b>	<b>92,441</b>	<b>97,759</b>	<b>-42,471</b>	<b>-61,591</b>	<b>86,138</b>
<b>Total City Reserves</b>	<b>549,712</b>	<b>706,193</b>	<b>-127,365</b>	<b>-591,413</b>	<b>537,127</b>

\*Projected closing balances reflect the commitments on Council approved capital projects however, for the two major projects which span a number of years only the forecasted cashflows have been applied (OLRT and Ottawa on the Move Projects).

**Development Charge Continuity**  
**2022 Forecast**  
**In Thousands (\$000)**

Deferred Revenue Account	Cash Balance as at September 30, 2021	Prior Year Commitments	2022 Uncommitted Opening Balance	Development Charges	Debt Service Charges*/ Other Transfers	Capital Expenditures	Projected Uncommitted Balance
Affordable Housing	5,342	-8,001	-2,658	1,111	500	0	-1,047
Child Care Services	1,492	-1,179	314	0	0	0	314
Emergency Medical Services	3,635	-2,484	1,151	706	0	-780	1,077
Library Services	30,321	-7,966	22,355	3,042	0	-3,561	21,836
Parks Development	32,461	-16,746	15,715	4,257	0	-4,442	15,530
Protection Services	27,220	-8,586	18,634	6,132	-174	-525	24,067
Public Transit**	92,937	-45,236	47,702	68,513	-43,323	-49,122	23,769
Recreation	110,418	-24,108	86,310	13,024	-2,458	-10,416	86,460
Roads & Related Services	292,073	-212,995	79,078	77,862	-4,107	-72,958	79,875
Sanitary Wastewater Services	113,593	-64,682	48,911	32,295	-4,725	-8,824	67,657
Storm Sewers (Stormwater Drainage)	-1,737	-1,600	-3,337	406	0	-194	-3,126
Stormwater Management (Ponds)	14,791	-112,769	-97,978	0	0	-156	-98,134
Studies	6,472	-3,142	3,330	786	0	-6,911	-2,795
Water Services	37,205	-45,147	-7,942	13,312	-644	-598	4,128
<b>Total</b>	<b>766,224</b>	<b>-554,640</b>	<b>211,584</b>	<b>221,446</b>	<b>-54,932</b>	<b>-158,486</b>	<b>219,611</b>

\* Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

\*\* Projected uncommitted closing balances reflect the commitments on Council approved capital projects however, for the Confederation Line which span a number of years only the forecasted cashflow have been applied.

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Total Debt Summary</b>				
<b>Opening Issued Net Debt</b>	2,977,035	3,129,770	3,339,058	3,531,432
Estimated New Issues *	285,000	350,000	350,001	400,000
Principal Payments and Sinking Fund Increases	-132,265	-140,713	-157,626	-166,380
<b>Closing Issued Net Debt</b>	<b>3,129,770</b>	<b>3,339,057</b>	<b>3,531,433</b>	<b>3,765,052</b>
<b>Opening Unissued Net Debt</b>	1,694,421	1,682,114	1,632,118	1,554,382
New Authority	272,693	300,004	272,265	201,162
New Issues	-285,000	-350,000	-350,001	-400,000
<b>Closing Unissued Net Debt</b>	<b>1,682,114</b>	<b>1,632,118</b>	<b>1,554,382</b>	<b>1,355,544</b>
<b>Total Debt Issued and Unissued</b>	<b>4,811,884</b>	<b>4,971,175</b>	<b>5,085,815</b>	<b>5,120,596</b>
<b>Debt Service Charges</b>				
Principal	124,144	130,975	146,135	152,843
Interest	115,142	120,932	130,408	140,714
	<b>239,286</b>	<b>251,907</b>	<b>276,543</b>	<b>293,557</b>
<b>Tax Supported</b>				
<b>Opening Issued Net Debt</b>	756,520	782,086	790,507	805,119
Estimated New Issues	74,932	58,513	70,000	81,000
Principal Payments and Sinking Fund Increases	-49,366	-50,092	-55,388	-56,474
<b>Closing Issued Net Debt</b>	<b>782,086</b>	<b>790,507</b>	<b>805,119</b>	<b>829,645</b>
<b>Opening Unissued Net Debt</b>	298,519	332,589	338,467	330,398
New Authority	109,002	64,391	61,931	69,034
New Issues	-74,932	-58,513	-70,000	-81,000
<b>Closing Unissued Net Debt</b>	<b>332,589</b>	<b>338,467</b>	<b>330,398</b>	<b>318,432</b>
<b>Total Debt Issued and Unissued</b>	<b>1,114,675</b>	<b>1,128,974</b>	<b>1,135,517</b>	<b>1,148,077</b>
<b>Debt Service Charges</b>				
Principal	46,285	46,461	51,162	51,633
Interest	27,985	28,926	29,770	31,169
	<b>74,270</b>	<b>75,387</b>	<b>80,932</b>	<b>82,802</b>

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Tax Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	85,062	97,697	121,005	135,785
Estimated New Issues	16,000	28,000	21,140	5,000
Principal Payments and Sinking Fund Increases	-3,365	-4,692	-6,360	-6,520
<b>Closing Issued Net Debt</b>	<b>97,697</b>	<b>121,005</b>	<b>135,785</b>	<b>134,265</b>
<b>Opening Unissued Net Debt</b>	89,034	73,078	45,078	23,938
New Authority	44	0	0	544
New Issues	-16,000	-28,000	-21,140	-5,000
<b>Closing Unissued Net Debt</b>	<b>73,078</b>	<b>45,078</b>	<b>23,938</b>	<b>19,482</b>
<b>Total Debt Issued and Unissued</b>	<b>170,775</b>	<b>166,083</b>	<b>159,723</b>	<b>153,747</b>
<b>Debt Service Charges</b>				
Principal	2,927	4,186	5,770	5,821
Interest	3,812	4,283	5,195	5,906
	<b>6,739</b>	<b>8,469</b>	<b>10,965</b>	<b>11,727</b>
<b>Transit Tax Supported</b>				
<b>Opening Issued Net Debt</b>	197,020	198,592	226,224	344,610
Estimated New Issues	20,000	47,000	141,156	202,656
Principal Payments and Sinking Fund Increases	-18,428	-19,368	-22,770	-23,807
<b>Closing Issued Net Debt</b>	<b>198,592</b>	<b>226,224</b>	<b>344,610</b>	<b>523,459</b>
<b>Opening Unissued Net Debt</b>	394,203	389,906	353,832	221,491
New Authority	15,703	10,926	8,815	13,462
New Issues	-20,000	-47,000	-141,156	-202,656
<b>Closing Unissued Net Debt</b>	<b>389,906</b>	<b>353,832</b>	<b>221,491</b>	<b>32,297</b>
<b>Total Debt Issued and Unissued</b>	<b>588,498</b>	<b>580,056</b>	<b>566,101</b>	<b>555,756</b>
<b>Debt Service Charges</b>				
Principal	18,189	19,087	22,427	23,320
Interest	7,013	6,920	7,841	8,304
	<b>25,202</b>	<b>26,007</b>	<b>30,268</b>	<b>31,624</b>

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Transit Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	740,657	816,074	896,545	873,759
Estimated New Issues	92,868	100,497	0	0
Principal Payments and Sinking Fund Increases	-17,451	-20,026	-22,786	-25,418
<b>Closing Issued Net Debt</b>	<b>816,074</b>	<b>896,545</b>	<b>873,759</b>	<b>848,341</b>
<b>Opening Unissued Net Debt</b>	188,945	101,310	10,853	24,337
New Authority	5,233	10,040	13,484	16,093
New Issues	-92,868	-100,497	0	0
<b>Closing Unissued Net Debt</b>	<b>101,310</b>	<b>10,853</b>	<b>24,337</b>	<b>40,430</b>
<b>Total Debt Issued and Unissued</b>	<b>917,384</b>	<b>907,398</b>	<b>898,096</b>	<b>888,771</b>
<b>Debt Service Charges</b>				
Principal	16,409	18,736	21,240	23,607
Interest	26,914	29,852	33,287	37,313
	<b>43,323</b>	<b>48,588</b>	<b>54,527</b>	<b>60,920</b>
<b>Federal Gas Tax Supported</b>				
<b>Opening Issued Net Debt</b>	186,620	179,979	191,114	215,968
Estimated New Issues	0	17,990	32,344	32,344
Principal Payments and Sinking Fund Increases	-6,641	-6,855	-7,490	-8,335
<b>Closing Issued Net Debt</b>	<b>179,979</b>	<b>191,114</b>	<b>215,968</b>	<b>239,977</b>
<b>Opening Unissued Net Debt</b>	140,118	174,119	264,977	353,178
New Authority	34,001	108,848	120,545	13,872
New Issues	0	-17,990	-32,344	-32,344
<b>Closing Unissued Net Debt</b>	<b>174,119</b>	<b>264,977</b>	<b>353,178</b>	<b>334,706</b>
<b>Total Debt Issued and Unissued</b>	<b>354,098</b>	<b>456,091</b>	<b>569,146</b>	<b>574,683</b>
<b>Debt Service Charges</b>				
Principal	6,248	6,386	6,937	7,663
Interest	6,616	6,474	6,976	8,085
	<b>12,864</b>	<b>12,860</b>	<b>13,913</b>	<b>15,748</b>



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	2022	2023	2024	2025
<b>Provincial Gas Tax Supported</b>				
<b>Opening Issued Net Debt</b>	236,446	230,891	225,088	219,167
Estimated New Issues	0	0	0	0
Principal Payments and Sinking Fund Increases	-5,555	-5,803	-5,921	-6,193
<b>Closing Issued Net Debt</b>	<b>230,891</b>	<b>225,088</b>	<b>219,167</b>	<b>212,974</b>
<b>Opening Unissued Net Debt</b>	232,541	232,541	232,541	232,541
New Authority	0	0	0	0
New Issues	0	0	0	0
<b>Closing Unissued Net Debt</b>	<b>232,541</b>	<b>232,541</b>	<b>232,541</b>	<b>232,541</b>
<b>Total Debt Issued and Unissued</b>	<b>463,432</b>	<b>457,629</b>	<b>451,708</b>	<b>445,515</b>
<b>Debt Service Charges</b>				
Principal	5,407	5,610	5,675	5,855
Interest	11,952	11,753	11,582	11,398
	<b>17,359</b>	<b>17,363</b>	<b>17,257</b>	<b>17,253</b>
<b>Water Rate Supported</b>				
<b>Opening Issued Net Debt</b>	224,035	211,899	199,356	193,263
Estimated New Issues	0	0	6,896	15,000
Principal Payments and Sinking Fund Increases	-12,136	-12,543	-12,989	-13,558
<b>Closing Issued Net Debt</b>	<b>211,899</b>	<b>199,356</b>	<b>193,263</b>	<b>194,705</b>
<b>Opening Unissued Net Debt</b>	32,203	52,203	72,203	85,307
New Authority	20,000	20,000	20,000	20,000
New Issues	0	0	-6,896	-15,000
<b>Closing Unissued Net Debt</b>	<b>52,203</b>	<b>72,203</b>	<b>85,307</b>	<b>90,307</b>
<b>Total Debt Issued and Unissued</b>	<b>264,102</b>	<b>271,559</b>	<b>278,570</b>	<b>285,012</b>
<b>Debt Service Charges</b>				
Principal	11,291	11,502	11,741	12,074
Interest	9,494	9,252	8,998	9,025
	<b>20,785</b>	<b>20,754</b>	<b>20,739</b>	<b>21,099</b>

**City of Ottawa**  
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**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Water Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	10,267	11,994	11,641	14,280
Estimated New Issues	2,000	0	3,117	0
Principal Payments and Sinking Fund Increases	-273	-353	-478	-549
<b>Closing Issued Net Debt</b>	<b>11,994</b>	<b>11,641</b>	<b>14,280</b>	<b>13,731</b>
<b>Opening Unissued Net Debt</b>	4,017	12,470	12,470	9,353
New Authority	10,453	0	0	0
New Issues	-2,000	0	-3,117	0
<b>Closing Unissued Net Debt</b>	<b>12,470</b>	<b>12,470</b>	<b>9,353</b>	<b>9,353</b>
<b>Total Debt Issued and Unissued</b>	<b>24,464</b>	<b>24,111</b>	<b>23,633</b>	<b>23,084</b>
<b>Debt Service Charges</b>				
Principal	247	319	437	497
Interest	398	430	428	545
	<b>645</b>	<b>749</b>	<b>865</b>	<b>1,042</b>
<b>Wastewater Rate Supported</b>				
<b>Opening Issued Net Debt</b>	348,653	386,324	387,363	402,703
Estimated New Issues	50,000	15,000	30,000	21,000
Principal Payments and Sinking Fund Increases	-12,329	-13,961	-14,660	-15,626
<b>Closing Issued Net Debt</b>	<b>386,324</b>	<b>387,363</b>	<b>402,703</b>	<b>408,077</b>
<b>Opening Unissued Net Debt</b>	155,466	125,466	130,466	120,466
New Authority	20,000	20,000	20,000	20,000
New Issues	-50,000	-15,000	-30,000	-21,000
<b>Closing Unissued Net Debt</b>	<b>125,466</b>	<b>130,466</b>	<b>120,466</b>	<b>119,466</b>
<b>Total Debt Issued and Unissued</b>	<b>511,790</b>	<b>517,829</b>	<b>523,169</b>	<b>527,543</b>
<b>Debt Service Charges</b>				
Principal	11,183	12,541	12,957	13,620
Interest	13,500	14,750	15,164	16,190
	<b>24,683</b>	<b>27,291</b>	<b>28,121</b>	<b>29,810</b>

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Wastewater Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	70,710	68,858	74,947	77,669
Estimated New Issues	0	8,000	4,848	0
Principal Payments and Sinking Fund Increases	-1,852	-1,911	-2,126	-2,283
<b>Closing Issued Net Debt</b>	<b>68,858</b>	<b>74,947</b>	<b>77,669</b>	<b>75,386</b>
<b>Opening Unissued Net Debt</b>	10,673	14,930	11,560	7,702
New Authority	4,257	4,630	990	7,157
New Issues	0	-8,000	-4,848	0
<b>Closing Unissued Net Debt</b>	<b>14,930</b>	<b>11,560</b>	<b>7,702</b>	<b>14,859</b>
<b>Total Debt Issued and Unissued</b>	<b>83,788</b>	<b>86,507</b>	<b>85,371</b>	<b>90,245</b>
<b>Debt Service Charges</b>				
Principal	1,409	1,412	1,567	1,665
Interest	3,316	3,313	3,598	3,776
	<b>4,725</b>	<b>4,725</b>	<b>5,165</b>	<b>5,441</b>
<b>Stormwater Rate Supported</b>				
<b>Opening Issued Net Debt</b>	90,153	97,826	104,975	108,864
Estimated New Issues	10,200	10,000	7,000	10,000
Principal Payments and Sinking Fund Increases	-2,527	-2,851	-3,111	-3,337
<b>Closing Issued Net Debt</b>	<b>97,826</b>	<b>104,975</b>	<b>108,864</b>	<b>115,527</b>
<b>Opening Unissued Net Debt</b>	50,385	60,185	70,185	88,185
New Authority	20,000	20,000	25,000	20,000
New Issues	-10,200	-10,000	-7,000	-10,000
<b>Closing Unissued Net Debt</b>	<b>60,185</b>	<b>70,185</b>	<b>88,185</b>	<b>98,185</b>
<b>Total Debt Issued and Unissued</b>	<b>158,011</b>	<b>175,160</b>	<b>197,049</b>	<b>213,712</b>
<b>Debt Service Charges</b>				
Principal	2,356	2,634	2,843	2,999
Interest	3,225	3,479	3,796	4,039
	<b>5,581</b>	<b>6,113</b>	<b>6,639</b>	<b>7,038</b>

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Solid Waste Supported</b>				
<b>Opening Issued Net Debt</b>	3,795	22,428	46,676	46,928
Estimated New Issues	19,000	25,000	1,500	21,000
Principal Payments and Sinking Fund Increases	-367	-752	-1,248	-1,313
<b>Closing Issued Net Debt</b>	<b>22,428</b>	<b>46,676</b>	<b>46,928</b>	<b>66,615</b>
<b>Opening Unissued Net Debt</b>	0	0	0	0
New Authority	19,000	25,000	1,500	21,000
New Issues	-19,000	-25,000	-1,500	-21,000
<b>Closing Unissued Net Debt</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Issued and Unissued</b>	<b>22,428</b>	<b>46,676</b>	<b>46,928</b>	<b>66,615</b>
<b>Debt Service Charges</b>				
Principal	367	752	1,248	1,313
Interest	72	702	1,582	1,602
	<b>439</b>	<b>1,454</b>	<b>2,830</b>	<b>2,915</b>
<b>Police Tax Supported</b>				
<b>Opening Issued Net Debt</b>	27,097	25,122	43,616	53,698
Estimated New Issues	0	20,000	12,000	7,000
Principal Payments and Sinking Fund Increases	-1,975	-1,506	-1,918	-2,207
<b>Closing Issued Net Debt</b>	<b>25,122</b>	<b>43,616</b>	<b>53,698</b>	<b>58,491</b>
<b>Opening Unissued Net Debt</b>	52,468	67,468	63,637	51,637
New Authority	15,000	16,169	0	0
New Issues	0	-20,000	-12,000	-7,000
<b>Closing Unissued Net Debt</b>	<b>67,468</b>	<b>63,637</b>	<b>51,637</b>	<b>44,637</b>
<b>Total Debt Issued and Unissued</b>	<b>92,590</b>	<b>107,253</b>	<b>105,335</b>	<b>103,128</b>
<b>Debt Service Charges</b>				
Principal	1,826	1,349	1,750	2,016
Interest	845	798	1,471	1,886
	<b>2,671</b>	<b>2,147</b>	<b>3,221</b>	<b>3,902</b>

**City of Ottawa**  
**2022 Drafted Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2022	2023	2024	2025
<b>Police Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	0	0	20,000	39,619
Estimated New Issues	0	20,000	20,000	5,000
Principal Payments and Sinking Fund Increases	0	0	-381	-760
<b>Closing Issued Net Debt</b>	<b>0</b>	<b>20,000</b>	<b>39,619</b>	<b>43,859</b>
<b>Opening Unissued Net Debt</b>	45,849	45,849	25,849	5,849
New Authority	0	0	0	0
New Issues	0	-20,000	-20,000	-5,000
<b>Closing Unissued Net Debt</b>	<b>45,849</b>	<b>25,849</b>	<b>5,849</b>	<b>849</b>
<b>Total Debt Issued and Unissued</b>	<b>45,849</b>	<b>45,849</b>	<b>45,468</b>	<b>44,708</b>
<b>Debt Service Charges</b>				
Principal	0	0	381	760
Interest	0	0	720	1,476
	<b>0</b>	<b>0</b>	<b>1,101</b>	<b>2,236</b>