



Draft **BUDGET** 2022

Pathway to recovery:
**Investing in our people
and communities**

**Standing Committee on
Environmental
Protection, Water and
Waste Management - Tax**

Tabled November 3, 2021



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Standing Committee on Environmental Protection, Water and Waste Management – Tax Supported

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Planning, Infrastructure and Economic Development Department

2022 Service Area Summary - Infrastructure Services

Infrastructure Services (IS) is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building priorities from planning and delivering growth opportunities and infrastructure, to managing City assets and investments, to fostering economic prosperity.

Vision

To build a better Ottawa for all to enjoy, today and into the future.

Mission

To implement city-building priorities from planning and delivering infrastructure projects, to managing infrastructure assets and investments.

Programs/Services Offered

Asset Management

- Administer and optimize the lifecycle of municipal infrastructure valued at over \$50 billion, maintain asset inventory, undertake condition and performance assessments, develop risk-based renewal strategies and define investment needs.
- Lead water resource master planning, source water protection and capital program definition. Manage the City's Comprehensive Asset Management (CAM) Program.

Quality Management

- Provide overall quality management on infrastructure projects in terms of design guidelines and construction standards, material quality and project delivery practices.

Design and Construction

- Manage the design and construction of new and renewal of existing municipal infrastructure, buildings and parks. This is approximately \$500 million in capital projects annually.

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Infrastructure Services - Operating Resource Requirement
 In Thousands (\$000)

	2020	2021		2022	\$ Change over 2021 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Director's Office	1,987	814	714	724	10
Quality Management	3,851	3,956	3,956	4,146	190
Special Projects	1,222	987	187	192	5
Design & Construction - Facilities	5,387	5,514	5,314	5,434	120
Design & Construction - Municipal	7,786	8,233	8,533	8,643	110
Asset Management	11,797	10,951	11,751	11,986	235
Gross Expenditure	32,030	30,455	30,455	31,125	670
Recoveries & Allocations	-24,296	-24,619	-24,619	-24,894	-275
Revenue	-68	-16	-16	-16	0
Net Requirement	7,666	5,820	5,820	6,215	395
Expenditures by Type					
Salaries, Wages & Benefits	27,413	27,634	27,634	28,304	670
Overtime	79	245	245	245	0
Material & Services	4,244	2,354	2,354	2,354	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	119	97	97	97	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	175	125	125	125	0
Gross Expenditures	32,030	30,455	30,455	31,125	670
Recoveries & Allocations	-24,296	-24,619	-24,619	-24,894	-275
Net Expenditure	7,734	5,836	5,836	6,231	395
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-12	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-56	-16	-16	-16	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-68	-16	-16	-16	0
Net Requirement	7,666	5,820	5,820	6,215	395
Full Time Equivalent			215.25	215.25	0.00

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Infrastructure Services - User Fees

	2020 Rate \$	2021 Rate \$	2022 Rate \$	% Change Over 2021	% Change Over 2020	Effective Date	2022 Revenue (\$000)
Accident Inspections							
3 hour minimum (hourly rate)	168.00	172.00	175.00	1.7%	4.2%	01-Jan-22	
Any third party charges (cost recovery)	100%	100%	100%	0.0%	0.0%	01-Jan-22	
Transfer of Review Transfer of Review Fees are per the Ministry of Environment and Climate Change							
Administration and Overhead Charge Applied to the overall cost recovery for any works undertaken for third parties not covered under other agreements, such as developers, school boards, universities or general parties							
	15%	15%	15%	0.0%	0.0%	01-Jan-22	
Total Departmental							0

Planning, Infrastructure and Economic Development Department 2022 Service Area Summary - Natural Systems

Economic Development and Long-Range Planning – Natural Systems is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building priorities from planning and delivering growth opportunities and infrastructure, to managing City assets and investments, to fostering economic prosperity.

Natural Systems develops policies and delivers programs to support Ottawa’s natural environment, urban forest and rural area. Centre of expertise for natural systems, providing guidance to promote sustainable development, fostering a healthy system of natural areas, greenspaces, and arable lands. Leverages partnerships, public outreach and stewardship to implement the city’s environmental goals.

Programs/Services Offered

- Oversee Urban Forest Management Plan
- Develop and implements policies to support and enhance the City’s natural areas
- Administer Environmental and Rural Clean Water Grant Programs
- Host events, including Wildlife Speaker Series
- Manage City-owned natural areas with community partners.
- Perform development and infrastructure review to ensure environmental considerations are reflected in growth
- Identify rural natural lands for acquisitions by City

Planning, Infrastructure and Economic Development Department 2022 Service Area Summary – Resiliency and Climate Change

Economic Development and Long-Range Planning – Resiliency and Climate Change is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building priorities from planning and delivering growth opportunities and infrastructure, to managing City assets and investments, to fostering economic prosperity.

This unit is responsible for developing and coordinating strategic policies, programs and plans to reduce greenhouse gas emissions and build resiliency to climate change in Ottawa. As the City's centre of expertise for resiliency and climate change, the team also provides technical expertise on corporate projects and supports community initiatives.

Programs/Services Offered

Resiliency and Climate Change is responsible for the following city-wide initiatives:

- Climate Change Master Plan
- Energy Evolution: Ottawa's Community Energy Transition Strategy
- Climate Projections, Vulnerability and Risk Assessment, and Climate Resiliency Strategy
- Annual Greenhouse Gas Emissions Inventories

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Resiliency and Natural Systems Policy - Operating Resource Requirement
 In Thousands (\$000)

	2020	2021		2022	\$ Change over 2021 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Natural Systems	985	1,172	1,142	1,292	150
Resiliency & Climate Change	1,101	1,259	889	889	0
Gross Expenditure	2,086	2,431	2,031	2,181	150
Recoveries & Allocations	-384	-519	-119	-239	-120
Revenue	0	0	0	0	0
Net Requirement	1,702	1,912	1,912	1,942	30
Expenditures by Type					
Salaries, Wages & Benefits	1,964	2,111	1,711	1,861	150
Overtime	3	11	11	11	0
Material & Services	72	257	257	257	0
Transfers/Grants/Financial Charges	42	52	52	52	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	5	0	0	0	0
Gross Expenditures	2,086	2,431	2,031	2,181	150
Recoveries & Allocations	-384	-519	-119	-239	-120
Net Expenditure	1,702	1,912	1,912	1,942	30
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	0	0	0	0	0
Net Requirement	1,702	1,912	1,912	1,942	30
Full Time Equivalents			12.00	13.00	1.00

Public Works & Environmental Services Department

2022 Service Area Summary - Solid Waste Services

Solid Waste Services is responsible for the development, management, and environmentally sound operation of the residential solid waste management system for the City.

This includes:

- Long-term strategic planning of programs and facilities to ensure alignment with future growth and legislative requirements such as: the Solid Waste Master plan, service level reviews and technology and environmental assessments
- Providing services and facilities for the collection, diversion and disposal of residential waste, organics, recycling, and household hazardous waste
- Comprehensive management, operation and maintenance of City-owned landfills

Programs/Services Offered

- Curbside residential waste collection and disposal
- Multi-residential waste collection and disposal
- Waste collection at City facilities
- Residential waste diversion programs (Green Bin program, Blue/Black Box Program, Household Hazardous Waste depots etc.)
- Landfill operations management
- Yellow Bag program
- Biosolid Land Application program
- Graffiti removal from City assets
- Public space waste and recycling collection and processing

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - Operating Resource Requirement
In Thousands (\$000)

	2020	2021		2022	\$ Change over 2021 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Director's Office	2,607	1,560	510	710	200
Diversion/Recycling	48,667	52,302	51,914	55,534	3,620
Graffiti Management	758	815	858	908	50
Soil Management	1,164	1,283	680	680	0
Landfill Operations/Disposal	9,784	9,383	8,454	9,654	1,200
Garbage Collection	21,531	24,406	24,359	25,762	1,403
Long Term Planning/Other	680	839	913	1,060	147
Solid Waste Non Departmental	5,747	7,497	7,497	9,442	1,945
Gross Expenditure	90,938	98,085	95,185	103,750	8,565
Recoveries & Allocations	-2,578	-3,961	-2,683	-2,683	0
Revenue	-62,036	-71,760	-63,000	-69,874	-6,874
Net Requirement	26,324	22,364	29,502	31,193	1,691
Expenditures by Type					
Salaries, Wages & Benefits	14,541	16,404	15,337	16,002	665
Overtime	1,298	1,010	710	710	0
Material & Services	57,547	60,588	58,151	63,986	5,835
Transfers/Grants/Financial Charges	5,030	6,776	7,076	9,021	1,945
Fleet Costs	10,963	12,614	12,464	12,584	120
Program Facility Costs	0	0	0	0	0
Other Internal Costs	1,559	693	1,447	1,447	0
Gross Expenditures	90,938	98,085	95,185	103,750	8,565
Recoveries & Allocations	-2,578	-3,961	-2,683	-2,683	0
Net Expenditure	88,360	94,124	92,502	101,067	8,565
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-9,255	-8,478	-5,824	-7,153	-1,329
Own Funds	0	0	0	0	0
Fees and Services	-52,781	-63,282	-57,176	-62,721	-5,545
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-62,036	-71,760	-63,000	-69,874	-6,874
Net Requirement	26,324	22,364	29,502	31,193	1,691
Full Time Equivalents			75.40	75.40	0.00

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - User Fees

	2020 Rate \$	2021 Rate \$	2022 Rate \$	% Change Over 2021	% Change Over 2020	Effective Date	2022 Revenue (\$000)
Solid Waste - User Fees							-4,275
Single Family Household	96.00	106.00	118.00	11.3%	22.9%	01-Jan-22	
Multi Residential Household	56.50	71.50	77.50	8.4%	37.2%	01-Jan-22	
Yellow Bag per bag fee	4.00	4.10	4.20	2.4%	5.0%	01-Jan-22	
Landfill Operations - Tipping Fees							-25
Waste Materials							
Garbage <=100 kg (minimum) Includes soil mixed with concrete	11.40	11.65	11.90	2.1%	4.4%	01-Jan-22	
Garbage >100 kg (per tonne) Includes soil mixed with concrete	114.00	116.50	119.00	2.1%	4.4%	01-Jan-22	
Mixed garbage & recyclable material <=250 kg (minimum)	57.00	58.25	59.50	2.1%	4.4%	01-Jan-22	
Mixed garbage & recyclable material >250 kg (per tonne)	228.00	233.00	238.00	2.1%	4.4%	01-Jan-22	
Asbestos <=250 kg per load flat rate (minimum)	126.00	128.75	132.00	2.5%	4.8%	01-Jan-22	
Asbestos >250 kg (per tonne)	504.00	515.00	528.00	2.5%	4.8%	01-Jan-22	
Diversions Program - Clean Loads							
Metal /Tires	Free	Free	Free	N/A	N/A	N/A	
E-waste	Free	Free	Free	N/A	N/A	N/A	
Blue Box Material	Free	Free	Free	N/A	N/A	N/A	
Cardboard <=100 kg (minimum)	5.50	5.60	5.70	1.8%	3.6%	01-Jan-22	
Cardboard >100 kg (per tonne)	55.00	56.00	57.00	1.8%	3.6%	01-Jan-22	
Leaf and Yard Waste under 10 cm in diameter <=100 kg (minimum)	3.85	3.95	4.05	2.5%	5.2%	01-Jan-22	
Leaf and Yard Waste >100 kg (per tonne)	38.50	39.50	40.50	2.5%	5.2%	01-Jan-22	
Soil/Fill <=200 kg (minimum) (Top soil, sand, sod)	5.60	5.70	11.40	100.0%	103.6%	01-Jan-22	
Soil/Fill >200 kg (per tonne) (Top soil, sand, sod)	28.00	28.50	57.00	100.0%	103.6%	01-Jan-22	
Fill <=200 kg (per tonne) (Asphalt, masonry, concrete without rebar)	5.60	11.20	11.40	1.8%	103.6%	01-Jan-22	

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - User Fees

	2020 Rate \$	2021 Rate \$	2022 Rate \$	% Change Over 2021	% Change Over 2020	Effective Date	2022 Revenue (\$000)
Fill >200 kg (per tonne) (Asphalt, masonry, concrete without rebar)	28.00	56.00	57.00	1.8%	103.6%	01-Jan-22	
Woodchips <=200 kg (minimum)	5.70	7.90	8.10	2.5%	42.1%	01-Jan-22	
Woodchips >200 kg (per tonne)	28.50	39.50	40.50	2.5%	42.1%	01-Jan-22	
Retail Materials Program							
Municipal Potting Soil <=200 kg (minimum)	8.40	8.60	8.80	2.3%	4.8%	01-Jan-22	
Municipal Potting Soil >200 kg (per tonne)	42.00	43.00	44.00	2.3%	4.8%	01-Jan-22	
Total Departmental							-4,300

Public Works & Environmental Services Department

2022 Service Area Summary - Forestry Services

Forestry Services manages all aspects of the City's 10,000 hectares of urban and rural forests including 346,000 street and park trees in order to preserve, protect, maintain and enhance forest cover in the Nation's Capital.

Programs/Services Offered

- Tree and forest maintenance, which includes pruning, removal, and stumping activities
- Invasive pest management (ex. Emerald Ash Borer and Dutch Elm Disease)
- Tree protection and tree by-law enforcement including Tree Removal Permits
- Tree nursery operations, which includes tree planting, watering and establishment pruning activities
- Trees in Trust program
- Streetscape, park, and facility tree planting
- Community planting projects
- Commemorative Tree program
- Green Acres - Ottawa's rural reforestation program
- Schoolyard Tree Planting Grant program

City of Ottawa
Public Works & Environmental Services Department
Forestry Services - Operating Resource Requirement
In Thousands (\$000)

	2020	2021		2022	\$ Change over 2021 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Forestry Services	17,769	18,325	19,889	20,284	395
Gross Expenditure	17,769	18,325	19,889	20,284	395
Recoveries & Allocations	-171	0	0	0	0
Revenue	1,197	-1,280	-631	-631	0
Net Requirement	18,795	17,045	19,258	19,653	395
Expenditures by Type					
Salaries, Wages & Benefits	8,403	8,849	9,012	9,329	317
Overtime	181	120	180	183	3
Material & Services	7,643	7,817	9,321	9,366	45
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	1,372	1,501	1,347	1,377	30
Program Facility Costs	0	0	0	0	0
Other Internal Costs	170	38	29	29	0
Gross Expenditures	17,769	18,325	19,889	20,284	395
Recoveries & Allocations	-171	0	0	0	0
Net Expenditure	17,598	18,325	19,889	20,284	395
Revenues By Type					
Federal	0	0	0	0	0
Provincial	1,630	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-433	-1,280	-631	-631	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	1,197	-1,280	-631	-631	0
Net Requirement	18,795	17,045	19,258	19,653	395
Full Time Equivalents			84.32	87.32	3.00

City of Ottawa
Public Works & Environmental Services Department
Forestry Services - User Fees

	2020 Rate \$	2021 Rate \$	2022 Rate \$	% Change Over 2021	% Change Over 2020	Effective Date	2022 Revenue (\$000)
Application fee for Distinctive Tree Permit as per Tree Protection By-law (bylaw # TBD). Fee applies to applications where no development is taking place. For properties one hectare or less in size, and multi- residential properties of all sizes, if a landowner wants to remove a private tree that is equal to or greater than 50cm DBH within the urban boundary or equal to or greater than 30cm DBH within the inner urban area or any city-owned tree, they must obtain a Distinctive Tree Permit from the City.	N/A	150.00	150.00	0.0%	N/A	01-Jan-22	
Application fee for Distinctive Tree Permit as per Tree Protection By-law (bylaw # TBD). Fee applies to applications where infill development is taking place. For properties one hectare or less in size, and multi- residential properties of all sizes, if a landowner wants to remove a tree that is equal to or greater than 50cm DBH within the urban boundary or equal to or greater than 30cm DBH within the inner urban area or any city-owned tree, they must obtain a Distinctive Tree Permit from the City.	N/A	500.00	500.00	0.0%	N/A	01-Jan-22	
Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Forestry Services on behalf of Federal/Provincial governments, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	15%	0.0%	0.0%	01-Jan-22	
Total Departmental							0

City Of Ottawa
2022 Draft Capital Budget
Standing Committee on Environmental Protection, Water and Waste Management - Tax
Capital Funding Summary
In Thousands \$(000's)

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
Environment						
Service Enhancements						
908894 Natural Area Acquisitions (Rural)	0	0	2,000	0	0	2,000
910568 Energy Management & Invest Strategy 2022	0	0	2,500	0	500	3,000
Service Enhancements Total	0	0	4,500	0	500	5,000
Environment Total	0	0	4,500	0	500	5,000
Parks, Buildings, & Grounds						
Renewal of City Assets						
910479 Forestry - Concrete Tree Well Covers	0	0	400	0	0	400
Renewal of City Assets Total	0	0	400	0	0	400
Parks, Buildings, & Grounds Total	0	0	400	0	0	400
Solid Waste						
Renewal of City Assets						
906167 Leachate Treatment Facility	0	0	0	0	1,000	1,000
909430 Nepean Landfill Cap Repair	0	0	1,500	0	0	1,500
909894 Trail Road Groundwater Management	0	0	1,000	0	0	1,000
910585 Soil Management Facility	0	0	1,000	0	0	1,000
910586 Renewal of SW Facilities	0	0	500	0	0	500
Renewal of City Assets Total	0	0	4,000	0	1,000	5,000
Growth						
909627 Solid Waste Fleet Growth	0	0	620	0	0	620
Growth Total	0	0	620	0	0	620
Regulatory						
907614 Barnsdale Base Preparation	0	0	1,000	0	0	1,000
907799 Landfill Disposal Stage 5 Development	0	0	0	0	18,000	18,000
910199 Trail Road Landfill - Expansion & Development	0	0	950	0	0	950
910210 Trail Road Gas Collection System Expansion	0	0	1,000	0	0	1,000
Regulatory Total	0	0	2,950	0	18,000	20,950

City Of Ottawa
2022 Draft Capital Budget
Standing Committee on Environmental Protection, Water and Waste Management - Tax
Capital Funding Summary
In Thousands \$(000's)

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
Service Enhancements						
909431 Long Term Planning	0	0	1,925	0	0	1,925
Service Enhancements Total	0	0	1,925	0	0	1,925
Solid Waste Total	0	0	9,495	0	19,000	28,495
Grand Total	0	0	14,395	0	19,500	33,895

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Infrastructure Services - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2021 Baseline			2022 Adjustments					2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Director's Office	814	714	0	10	0	0	0	0	724	10
Quality Management	3,956	3,956	0	55	135	0	0	0	4,146	190
Special Projects	987	187	0	5	0	0	0	0	192	5
Design & Construction - Facilities	5,514	5,314	0	120	0	0	0	0	5,434	120
Design & Construction - Municipal	8,233	8,533	0	110	0	0	0	0	8,643	110
Asset Management	10,951	11,751	0	235	0	0	0	0	11,986	235
Gross Expenditure	30,455	30,455	0	535	135	0	0	0	31,125	670
Recoveries & Allocations	-24,619	-24,619	0	-140	-135	0	0	0	-24,894	-275
Revenue	-16	-16	0	0	0	0	0	0	-16	0
Net Requirement	5,820	5,820	0	395	0	0	0	0	6,215	395
Expenditures by Type										
Salaries, Wages & Benefits	27,634	27,634	0	535	135	0	0	0	28,304	670
Overtime	245	245	0	0	0	0	0	0	245	0
Material & Services	2,354	2,354	0	0	0	0	0	0	2,354	0
Transfers/Grants/Financial Charge	0	0	0	0	0	0	0	0	0	0
Fleet Costs	97	97	0	0	0	0	0	0	97	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	125	125	0	0	0	0	0	0	125	0
Gross Expenditures	30,455	30,455	0	535	135	0	0	0	31,125	670
Recoveries & Allocations	-24,619	-24,619	0	-140	-135	0	0	0	-24,894	-275
Net Expenditure	5,836	5,836	0	395	0	0	0	0	6,231	395
Percent of 2022 Net Expenditure Budget			0.0%	6.8%	0.0%	0.0%	0.0%	0.0%	6.8%	

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Infrastructure Services - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2021 Baseline			2022 Adjustments					2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-16	-16	0	0	0	0	0	0	-16	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-16	-16	0	0	0	0	0	0	-16	0
Percent of 2022 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	5,820	5,820	0	395	0	0	0	0	6,215	395
Percent of 2022 Net Requirement Budget			0.0%	6.8%	0.0%	0.0%	0.0%	0.0%	6.8%	
Full Time Equivalentents (FTE's)		215.25	0.00	0.00	0.00	0.00	0.00	0.00	215.25	0.00
Percent of 2022 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Planning, Infrastructure & Economic Development Department
Infrastructure Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2021 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
No significant variances to report.	0	0	0
Total Surplus / (Deficit)	0	0	0

2022 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2022 cost of living, increments and benefit adjustments.	535	0	535	0.00
All programs include an adjustment for potential 2022 cost of living, increments and benefit adjustments - offset with recoveries and allocations.	-140	0	-140	0.00
Total Maintain Services	395	0	395	0.00
Growth				
A resource (1 temporary position) is required to administer the various COVID-19 infrastructure funding stream agreement requirements. New funding streams have been created to support the pandemic response and economic recovery. Funded by recoveries and allocations.	135	0	135	0.00
A resource (1 temporary position) is required to administer the various COVID-19 infrastructure funding stream agreement requirements. New funding streams have been created to support the pandemic response and economic recovery. Offset with recoveries and allocations.	-135	0	-135	0.00
Total Growth	0	0	0	0.00
Total Budget Changes	395	0	395	0.00

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Resiliency and Natural Systems Policy - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2021 Baseline			2022 Adjustments				2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	User Fees & Revenues	Estimate	
Expenditures by Program									
Natural Systems	1,172	1,142	0	30	120	0	0	1,292	150
Resiliency & Climate Change	1,259	889	0	0	0	0	0	889	0
Gross Expenditure	2,431	2,031	0	30	120	0	0	2,181	150
Recoveries & Allocations	-519	-119	0	0	-120	0	0	-239	-120
Revenue	0	0	0	0	0	0	0	0	0
Net Requirement	1,912	1,912	0	30	0	0	0	1,942	30
Expenditures by Type									
Salaries, Wages & Benefits	2,111	1,711	0	30	120	0	0	1,861	150
Overtime	11	11	0	0	0	0	0	11	0
Material & Services	257	257	0	0	0	0	0	257	0
Transfers/Grants/Financial Charges	52	52	0	0	0	0	0	52	0
Fleet Costs	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0
Other Internal Costs	0	0	0	0	0	0	0	0	0
Gross Expenditures	2,431	2,031	0	30	120	0	0	2,181	150
Recoveries & Allocations	-519	-119	0	0	-120	0	0	-239	-120
Net Expenditure	1,912	1,912	0	30	0	0	0	1,942	30
Percent of 2022 Net Expenditure Budget			0.0%	1.6%	0.0%	0.0%	0.0%	1.6%	
Revenues By Type									
Federal	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	0
Percent of 2022 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	1,912	1,912	0	30	0	0	0	1,942	30
Percent of 2022 Net Requirement Budget			0.0%	1.6%	0.0%	0.0%	0.0%	1.6%	
Full Time Equivalents (FTE's)		12.00	0.00	1.00	0.00	0.00	0.00	13.00	1.00
Percent of 2022 FTE's			0.0%	8.3%	0.0%	0.0%	0.0%	8.3%	

City of Ottawa
 Planning, Infrastructure & Economic Development Department
 Resiliency and Natural Systems Policy - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2021 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
No significant variances to report.	0	0	0
Total Surplus / (Deficit)	0	0	0

2022 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Maintain Services All programs include an adjustment for potential 2022 cost of living, increments and benefit adjustments.	30	0	30	0.00
Resources to support the Tree Protection By-law (ACS2019-PIE-EDP-0052 Tree By-law Review Project carried by Council on January 29, 2020). The budget pressure is twofold; to make permanent the temporary forester position (position only, as funds were secured in 2021) and to acquire one additional temporary forester to support implementation of the Urban Forest Management Plan. Funded through Planning Services User Fee revenues.	120	0	120	1.00
Resources to support the Tree Protection By-law (ACS2019-PIE-EDP-0052 Tree By-law Review Project carried by Council on January 29, 2020). The budget pressure is twofold; to make permanent the temporary forester position (position only, as funds were secured in 2021) and to acquire one additional temporary forester to support implementation of the Urban Forest Management Plan. Offset with Planning Services User Fee revenues.	-120	0	-120	0.00
Total Maintain Services	30	0	30	1.00
Total Budget Changes	30	0	30	1.00

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2021 Baseline			2022 Adjustments						2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program											
Director's Office	1,560	510	0	75	0	0	0	125	0	710	200
Diversion/Recycling	52,302	51,914	300	2,020	0	600	700	0	0	55,534	3,620
Graffiti Management	815	858	0	50	0	0	0	0	0	908	50
Soil Management	1,283	680	0	0	0	0	0	0	0	680	0
Landfill Operations/Disposal	9,383	8,454	405	695	100	0	0	0	0	9,654	1,200
Garbage Collection	24,406	24,359	150	1,253	0	0	0	0	0	25,762	1,403
Long Term Planning/Other	839	913	0	147	0	0	0	0	0	1,060	147
Solid Waste Non Departmental	7,497	7,497	0	1,945	0	0	0	0	0	9,442	1,945
Gross Expenditure	98,085	95,185	855	6,185	100	600	700	125	0	103,750	8,565
Recoveries & Allocations	-3,961	-2,683	0	0	0	0	0	0	0	-2,683	0
Revenue	-71,760	-63,000	0	-1,879	0	-695	0	0	-4,300	-69,874	-6,874
Net Requirement	22,364	29,502	855	4,306	100	-95	700	125	-4,300	31,193	1,691
Expenditures by Type											
Salaries, Wages & Benefits	16,404	15,337	0	440	100	0	0	125	0	16,002	665
Overtime	1,010	710	0	0	0	0	0	0	0	710	0
Material & Services	60,588	58,151	855	3,680	0	600	700	0	0	63,986	5,835
Transfers/Grants/Financial Charges	6,776	7,076	0	1,945	0	0	0	0	0	9,021	1,945
Fleet Costs	12,614	12,464	0	120	0	0	0	0	0	12,584	120
Program Facility Costs	0	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	693	1,447	0	0	0	0	0	0	0	1,447	0
Gross Expenditures	98,085	95,185	855	6,185	100	600	700	125	0	103,750	8,565
Recoveries & Allocations	-3,961	-2,683	0	0	0	0	0	0	0	-2,683	0
Net Expenditure	94,124	92,502	855	6,185	100	600	700	125	0	101,067	8,565
Percent of 2022 Net Expenditure Budget			0.9%	6.7%	0.1%	0.6%	0.8%	0.1%	0.0%	9.3%	

City of Ottawa
 Public Works and Environmental Services Department
 Solid Waste Services - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2021 Baseline			2022 Adjustments						2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type											
Federal	0	0	0	0	0	0	0	0	0	0	0
Provincial	-8,478	-5,824	0	-1,329	0	0	0	0	0	-7,153	-1,329
Own Funds	0	0	0	0	0	0	0	0	0	0	0
Fees and Services	-63,282	-57,176	0	-550	0	-695	0	0	-4,300	-62,721	-5,545
Fines	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total Revenue	-71,760	-63,000	0	-1,879	0	-695	0	0	-4,300	-69,874	-6,874
Percent of 2022 Revenue Budget			0.0%	3.0%	0.0%	1.1%	0.0%	0.0%	6.8%	10.9%	
Net Requirement	22,364	29,502	855	4,306	100	-95	700	125	-4,300	31,193	1,691
Percent of 2022 Net Requirement Budget			2.9%	14.6%	0.3%	-0.3%	2.4%	0.4%	-14.6%	5.7%	
Full Time Equivalents (FTE's)		75.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	75.40	0.00
Percent of 2022 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Public Works and Environmental Services Department
 Solid Waste Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2021 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Surplus due to increase revenues from recycling markets and funding for the Blue/Black Box Program, slightly offset by increased collection and processing costs due to increased tonnage	-1,622	8,760	7,138	
Total Surplus / (Deficit)	-1,622	8,760	7,138	
2021 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Increased landfill operating and monitoring costs to reflect actual spending	405	0	405	0.00
On street waste collection cost increase and to reflect actual spending	150	0	150	0.00
Delivery of blue, black and green bins to residents to reflect actual spending and increased demand.	300	0	300	0.00
Total Adjustments to Base Budget	855	0	855	0.00

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2022 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2022 cost of living, increments and benefit adjustments.	440	0	440	0.00
Inflationary increase to curbside and multi residential garbage, recycling and green bin collection contracts.	2,930	0	2,930	0.00
Inflationary increase to recycling and organics processing contracts.	370	0	370	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	120	0	120	0.00
Inflationary increase to leachate treatment and hauling costs.	300	0	300	0.00
Increase in landfill cover system costs.	80	0	80	0.00
Increase to the Pay As You Go contribution to the Solid Waste Capital Reserve Fund	1,945	0	1,945	0.00
Elimination of the Springhill Landfill royalty due to closure of the landfill.	0	300	300	0.00
Elimination of residuals revenue due to processing contract changes.	0	150	150	0.00
Increase in recycling market revenues as a result of increased tonnage and favorable commodity prices	0	-1,000	-1,000	0.00
Increase in funding from the Resource Productivity and Recovery Authority for the Blue/Black Box Program	0	-1,400	-1,400	0.00
Reduction in the funding from the Resource Productivity and Recovery Authority for the Household Special Waste Depots	0	71	71	0.00
Total Maintain Services	6,185	-1,879	4,306	0.00
Provincial Legislated				
Compensation funding for a temporary FTE to administer operational impacts of new regulations regarding soils management	100	0	100	0.00
Total Provincial Legislated	100	0	100	0.00

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2022 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Growth				
Organics processing costs increase due to increased tonnage	550	0	550	0.00
Leaf and Yard costs increase due to increased diversion and tonnage.	50	0	50	0.00
Increase in per household revenues due to growth in the number of households	0	-695	-695	0.00
Total Growth	600	-695	-95	0.00
COVID-19				
Organics processing costs increase due to increased tonnage from stay home	700	0	700	0.00
Total COVID-19	700	0	700	0.00
2022 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2022 Changes	FTE Impact
Service Initiatives / Savings				
Compensation funding for a temporary FTE to support residuals and organics management	125	0	125	0.00
Total Service Initiatives / Savings	125	0	125	0.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	-4,300	-4,300	0.00
Total User Fees & Revenues	0	-4,300	-4,300	0.00
Total Budget Changes	8,565	-6,874	1,691	0.00

City of Ottawa
Public Works & Environmental Services Department
Forestry Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2021 Baseline			2022 Adjustments				2022	\$ Change over 2021 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	User Fees & Revenues	Estimate	
Expenditures by Program									
Forestry Services	18,325	19,889	0	225	170	0	0	20,284	395
Gross Expenditure	18,325	19,889	0	225	170	0	0	20,284	395
Recoveries & Allocations	0	0	0	0	0	0	0	0	0
Revenue	-1,280	-631	0	0	0	0	0	-631	0
Net Requirement	17,045	19,258	0	225	170	0	0	19,653	395
Expenditures by Type									
Salaries, Wages & Benefits	8,849	9,012	0	192	125	0	0	9,329	317
Overtime	120	180	0	3	0	0	0	183	3
Material & Services	7,817	9,321	0	0	45	0	0	9,366	45
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0
Fleet Costs	1,501	1,347	0	30	0	0	0	1,377	30
Program Facility Costs	0	0	0	0	0	0	0	0	0
Other Internal Costs	38	29	0	0	0	0	0	29	0
Gross Expenditures	18,325	19,889	0	225	170	0	0	20,284	395
Recoveries & Allocations	0	0	0	0	0	0	0	0	0
Net Expenditure	18,325	19,889	0	225	170	0	0	20,284	395
Percent of 2022 Net Expenditure Budget			0.0%	1.1%	0.9%	0.0%	0.0%	2.0%	
Revenues By Type									
Federal	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0
Fees and Services	-1,280	-631	0	0	0	0	0	-631	0
Fines	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	-1,280	-631	0	0	0	0	0	-631	0
Percent of 2022 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	17,045	19,258	0	225	170	0	0	19,653	395
Percent of 2022 Net Requirement Budget			0.0%	1.2%	0.9%	0.0%	0.0%	2.1%	
Full Time Equivalents (FTE's)		84.32	0.00	0.00	3.00	0.00	0.00	87.32	3.00
Percent of 2022 FTE's			0.0%	0.0%	3.6%	0.0%	0.0%	3.6%	

City of Ottawa
Public Works & Environmental Services Department
Forestry Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2021 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Savings mainly due to reduced maintenance following weather events and increased tree permit revenues	1,564	649	2,213
Total Surplus / (Deficit)	1,564	649	2,213

2022 Pressure Category / Explanation	Expense	Revenue	Increase / (Decrease)	
			Net 2022 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2021 cost of living, increments and benefit adjustments.	195	0	195	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	30	0	30	0.00
Total Maintain Services	225	0	225	0.00

2022 Pressure Category / Explanation	Expense	Revenue	Increase / (Decrease)	
			Net 2022 Changes	FTE Impact
Growth				
Requirement for compensation funding for temporary Forestry Stewardship FTE and increased operational requirement to support implementation of outreach/programming related to Gypsy Moth as directed by motion at SCEPWMM on June 29 as well as per recommendation of the Council approved Urban Forest Management Plan.	125	0	125	0.00
Fleet operating costs for 3 new vehicles for 3 Inspectors, one approved in 2020 and two to be converted from temporary to permanent.	45	0	45	0.00
Conversion of 3 temporary Forestry Inspector positions into permanent positions to support the changes to the Tree By-Law approved by Council which took effect in January 2021. Compensation funding was approved in the the 2021 budget.	0	0	0	3.00
Total Growth	170	0	170	3.00
Total Budget Changes	395	0	395	3.00

Capital Budget

**City of Ottawa
 2022 Draft Capital Budget
 Environment and Climate Protection Committee-Tax
 In Thousands (\$000)**

Service Area: Environment											
Category	2022 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	0	0	0	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	5,000	0	4,500	0	0	0	500	0	0	0	500
Total	5,000	0	4,500	0	0	0	500	0	0	0	500

City of Ottawa
2022 Draft Capital Budget
Service Area: Environment
In Thousands (\$000)

Project Information			Financial Details					
908894	Rural Area Acquisitions (Rural)		Class of Estimate:		Not Applicable			
Dept:	Planning, Infrastructure & Economic Development Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2022				
<p>The City's 2019 - 2022 Strategic Plan identifies Environmental Stewardship as one of its priorities, including the protection and enhancement of Ottawa's natural landscape. Official Plan policies 5.2.1(4) and 5.2.1(5) authorize the City to secure and conserve important greenspaces through a variety of means, including but not limited to management agreements, partnerships, and acquisitions. In some cases, the City may be obliged to purchase land at the request of the owner. The City normally receives several such requests each year. Funding for environmental land conservation and acquisition fulfills both a corporate long-term strategic goal and Official Plan policy.</p> <p>New year of completion is 2026.</p>			2022 Request	2,000	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	2,000	Tax Supported/ Dedicated Debt			0
			Rate Supported	0	Rate Supported Debt			0
			Develop. Charges	0	Develop. Charges Debt			0
			Gas Tax	0	Gas Tax Debt			0
			Forecast	2022	2023	2024	2025	
			Authority	2,000	2,000	2,000	2,000	
			Spending Plan	2,000	1,000	1,500	200	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

City of Ottawa
2022 Draft Capital Budget
Service Area: Environment
 In Thousands (\$000)

Project Information		Financial Details					
910568 Energy Management & Invest. Strategy 2022		Class of Estimate: Not Applicable					
Dept: Recreation, Cultural and Facility Operations Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2024				
<p>The Energy Management Investment Strategy is intended to manage the City's increasing growth in demand for energy through the implementation of various energy conservation measures in City facilities.</p> <p>The Energy Management Investment strategy will reduce the City's environmental footprint, ensure the City's compliance under the mandate of the 2009 Green Energy Act, and continue the City's leadership role in respect to energy conservation and demand management.</p> <p>\$3 million will be invested into various facility enhancements designed to reduce overall building energy intensity, energy costs and greenhouse gas emissions. The measures are expected to have an average payback of 8 years.</p>		2022 Request	3,000	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	2,500	Tax Supported/ Dedicated Debt		500	
		Rate Supported	0	Rate Supported Debt		0	
		Develop. Charges	0	Develop. Charges Debt		0	
		Gas Tax	0	Gas Tax Debt		0	
		Forecast	2022	2023	2024	2025	
		Authority	3,000	3,000	3,000	3,000	
		Spending Plan	3,000	3,000	3,000	3,000	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

City of Ottawa
2022 Draft Capital Budget
Environment and Climate Protection Committee-Tax
In Thousands (\$000)

Service Area: Parks, Buildings, & Grounds											
Category	2022 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	400	0	400	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	0	0	0	0	0	0	0	0	0	0	0
Total	400	0	400	0	0	0	0	0	0	0	0

City of Ottawa
2022 Draft Capital Budget
Service Area: Parks, Buildings, & Grounds
 In Thousands (\$000)

Project Information			Financial Details					
910479	Forestry - Concrete Tree Well Covers Redesign & Replacement		Class of Estimate:	B) Design				
Dept:	Public Works & Environmental Services Department	Category: Renewal of City Assets	Ward: 17	Year of Completion: 2023				
Redesign and replacement of concrete tree well covers on Bank Street (Glebe) due to pre-mature deterioration.			2022 Request	400	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	400	Tax Supported/ Dedicated Debt		0	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	0	Gas Tax Debt		0	
			Forecast	2022	2023	2024	2025	
			Authority	400	0	0	0	
			Spending Plan	400	0	0	0	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

City of Ottawa
2022 Draft Capital Budget
Environment and Climate Protection Committee-Tax
In Thousands (\$000)

Service Area: Solid Waste											
Category	2022 Draft Capital Budget	Revenues	Tax Supported/Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	5,000	0	4,000	0	0	0	1,000	0	0	0	1,000
Growth	620	0	620	0	0	0	0	0	0	0	0
Regulatory	20,950	0	2,950	0	0	0	18,000	0	0	0	18,000
Service Enhancements	1,925	0	1,925	0	0	0	0	0	0	0	0
Total	28,495	0	9,495	0	0	0	19,000	0	0	0	19,000

City of Ottawa
2022 Draft Capital Budget
Service Area: Solid Waste
In Thousands (\$000)

Program Information		Financial Details				
Solid Waste Facilities Renewal		Class of Estimate: Not Applicable				
Dept: Public Works & Environmental Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>Solid Waste Landfill buildings and disposal processing facilities require annual maintenance, repair and upgrade to meet regulatory requirements as specified in the Provincial Certificate of Approval.</p>		2022 Request	5,000	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/Dedicated	4,000	Tax Supported/Dedicated Debt	1,000	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2022	2023	2024	2025
		Authority	5,000	8,000	6,500	28,000
		Spending Plan	5,000	8,000	6,500	28,000
		FTE's	0	0	2	0
Operating Impact	0	0	1,000	2,000		

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Project(s) within a Program Information			\$000's
906167	Leachate Treatment Facility	Class of Estimate: Not Applicable	1,000
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2023	
<p>Leachate management is required at the Trail Waste Facility to prevent the contamination of groundwater and surface water on surrounding properties. The management of leachate is regulated by the Ministry of the Environment Conservation and Parks (MECP). Leachate generated by the unlined portions of the Trail Road Landfill (Stage 1 and 2) is managed through MECP approved monitored natural attenuation. To manage leachate generated in the lined portions of the landfill (Stages 3 and 4, and future Stage 5), an on-site full scale leachate treatment system with effluent discharge to surface water received approval as the preferred option of an environmental assessment undertaken by the City in 2005. The full-scale treatment facility will be required in advance of vertical expansion of Stages 3 and 4, anticipated in late 2014/early 2015. In 2012, the City obtained updated information on the discharge criteria required by the MECP for discharge to surface water and an updated cost estimate for the construction of a full - scale treatment facility. The technology required to meet discharge requirements has escalated in cost since initial project estimates were made in 2005. Funds are required to design and build the leachate treatment facility. This will now include condition assessment of pre-treatment facility and rehabilitation.</p> <p>New year of completion is 2027.</p>			
909430	Nepean Landfill Cap Repair	Class of Estimate: Not Applicable	1,500
Category: Renewal of City Assets	Ward: 21	Year of Completion: 2023	
<p>The Nepean Landfill was capped with a final geomembrane cover in 1993. Some areas under the cap have settled and created stormwater drainage issues. The project is to repair these sections and bring the cap back into compliance with the Environmental Compliance Approval requirements.</p>			
909894	Trail Road Groundwater Management	Class of Estimate: Not Applicable	1,000
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2023	
<p>Project to control and contain contaminated groundwater. Within Trail Road site and prevent contamination of nearby developing community.</p>			

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Project(s) within a Program Information			\$000's
910585	Soil Management Facility	Class of Estimate: Not Applicable	1,000
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2030	
<p>As a result of incoming waste soil and large volume of soil to be excavated from the Stage 5 development, landfill operations require interim soil storage options to mitigate soil storage related space constraints. The soil facilities are intended to aid in soil management activities at the site. To this end, existing City-owned landfill bufferland properties (4460 Trail Road and 4384 Cambrian Road) will be formally integrated into Trail's environmental approvals, along with associated requirements for soil management activities. The bufferland properties will require reconfiguration to allow for stockpiling and storage activities of soils for use in ongoing landfill operations.</p>			
910586	Renewal of SW Facilities	Class of Estimate: Not Applicable	500
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2030	
<p>Funding to support proactive assessments and renewal requirements of the Solid Waste Facility buildings, including the Administration building, Scale house, HHW and former Plasco building and landfill components.</p>			

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Program Information		Financial Details				
Solid Waste Landfill Management		Class of Estimate:	Not Applicable			
Dept: Public Works & Environmental Services Department	Category: Regulatory	Ward: Multiple	Year of Completion: Various			
<p>The Trail Road Solid Waste Landfill requires annual maintenance, repair and upgrade to meet regulatory requirements as specified in the Provincial Certificate of Approval. This program consists of landfill capping of various stages, gas collection systems, groundwater containment solutions, cell expansion and other landfill management projects to keep the landfill operating efficiently, effectively and in compliance.</p>		2022 Request	20,950	Projected Yearend Unspent Bal. 0		
		Revenues	0	Debt		
		Tax Supported/Dedicated	2,950	Tax Supported/Dedicated Debt	18,000	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2022	2023	2024	2025
		Authority	20,950	27,950	13,114	2,950
		Spending Plan	20,950	27,950	13,114	2,950
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

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Project(s) within a Program Information			\$000's
907614 Barnsdale Base Preparation		Class of Estimate: A) Pre-Tender	1,000
Category: Regulatory	Ward: 21	Year of Completion: 2023	
<p>As a result of residential growth and increased diversion efforts of leaf and yard waste, there is an ongoing requirement to expand the existing processing facility, implement seasonal temporary collection transfer stations across the city and for processing an increasing quantity of the incoming materials. Each spring and fall, a peak period is determined in which leaf and yard waste is collected as a single stream material as part of the city's existing waste collection contract. Transfer station(s) are established strategically in the city before these materials are then hauled to the Barnsdale Road processing facility. Costs for labour, equipment, contracted services and facility rental/maintenance is required to establish transfer station(s) and move material to Barnsdale Road. With increasing leaf and yard waste quantities incoming, expansion of the processing pad is required. This expansion includes the excavation of native materials, purchase of new base and surface materials as well as the equipment and labour to construct. Materials on site must be managed regularly and costs related to additional equipment, labour and technological devices are required.</p>			
907799 Landfill Disposal Stage 5 Development		Class of Estimate: Not Applicable	18,000
Category: Regulatory	Ward: 21	Year of Completion: 2024	
<p>Stage 5 of the Trail Waste Facility is a new cell approved by the MECP in the 2005 Trail Waste Facility Optimization EA. A leachate liner must be installed over one half of Stage 5 (5a) by 2025 to support ongoing waste management requirements at Trail. To develop this stage a leachate liner must be designed, the site excavated and liner installed. The engineering aspects of this work commenced in 2020 to approve any variance from the proposed EA design.</p>			
910199 Trail Road Landfill - Expansion & Development		Class of Estimate: Not Applicable	950
Category: Regulatory	Ward: 21	Year of Completion: 2021	
<p>The Trail Road Landfill operates on a continuous basis for disposal of solid waste material. As such annual reinvestment is required to identify and address operational and safety improvements of the site. For example, modifications to signage, fencing replacement, material stock pile volume measurements and associated design and operations reports.</p> <p>New year of completion is 2023.</p>			

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Project(s) within a Program Information			\$000's
910210	Trail Road Gas Collection System Expansion	Class of Estimate: Not Applicable	1,000
Category: Regulatory	Ward: 21	Year of Completion: 2022	
<p>The Trail Road Solid Waste Landfill requires annual maintenance, repair and upgrade to meet regulatory requirements as specified in the Provincial Certificate of Approval. This program consists of landfill capping of various stages, gas collection systems, groundwater containment solutions, cell expansion and other landfill management projects to keep the landfill operating efficiently, effectively and in compliance.</p> <p>In accordance with the requirements of the Environmental Protection Act, the City of Ottawa is required to prevent the migration of landfill gas into the environment. The landfill gas collection system was expanded to Stage 3 and 4 as well as around the perimeter of the site over the past several years to compliment landfilling activities and mitigate off-site migration. The City continues to operate under an abatement plan with the Ministry of Environment, Conservation, and Parks (MECP) as a result of exceedence of landfill gas trigger concentrations along the perimeter of the site. Functions associated with the activity include replacement of the temporary perimeter flare, repairs and expansion of the existing gas collection system and installation of a permanent gas collection system on completed portions of Stage 2 and 3 of the Trail Road Solid Waste Landfill. Furthermore, a supplementary enhanced gas collection system will need to be designed and installed in conjunction with the leachate recirculation system.</p> <p>New year of completion is 2023.</p>			

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Program Information		Financial Details					
Fleet - PW Growth		Class of Estimate:	Not Applicable				
Dept: Public Works & Environmental Services Department	Category: Growth	Ward: Multiple	Year of Completion: Various				
<p>Solid Waste Fleet requires growth to meet the expanding needs of the City's service areas, expanding diversion and landfill processing needs. As the City grows, Solid Waste realizes expanding house counts, increased tonnages, increase kilometres as well as a requirement to increase diversion capacities and innovative strategies to save landfill air space.</p>		2022 Request	620	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/Dedicated	620	Tax Supported/Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2022	2023	2024	2025	
		Authority	620	500	0	0	
		Spending Plan	620	500	0	0	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

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Project(s) within a Program Information			\$000's
909627	Solid Waste Fleet Growth	Class of Estimate: Not Applicable	620
Category: Growth	Ward: 21	Year of Completion: 2022	
<p>Solid Waste must purchase 2 single stream collection vehicles for growth in Zone 5 at total cost of \$620,000.</p> <p>New year of completion is 2023.</p>			

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Program Information		Financial Details					
Solid Waste Studies Program		Class of Estimate: Not Applicable					
Dept: Public Works & Environmental Services Department	Category: Service Enhancements	Ward: Multiple	Year of Completion: Various				
Planning and managing the development, implementation, evaluation and enhancement of the City's long-term Solid Waste plans and related policies, programs, services and projects that will guide the management of recyclables and garbage over the next thirty years. Funding is required for the projects supporting the Solid Waste Master Plan's engagement series 3, city-wide waste audits, multi-residential diversion strategy implementation, review of the waste collection contracts, parks recycling pilot project, residual waste management strategy development, implementation of IPR and other waste management and diversion priorities.		2022 Request	1,925	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/Dedicated	1,925	Tax Supported/Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2022	2023	2024	2025	
		Authority	1,925	2,510	1,000	0	
		Spending Plan	1,925	2,510	1,000	0	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

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Project(s) within a Program Information			\$000's
909431	Long Term Planning	Class of Estimate: Not Applicable	1,925
Category: Service Enhancements	Ward: CW	Year of Completion: 2023	
<p>Planning and managing the development, implementation, evaluation and enhancement of the City's long-term Solid Waste plans and related policies, programs, services and projects that will guide the management of recyclables and garbage over the next thirty years. Planning and reviews began in 2019 and additional funding is required for the projects supporting the Solid Waste Master Plan, review of the waste collection contracts, various recycling pilot projects and other waste management and diversion priorities.</p> <p>New year of completion 2025.</p>			

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Standing Committee on Environmental Protection, Water and Waste Management - Tax
Four Year Forecast Summary
In Thousands \$(000's)

Project Description	2022	2023	2024	2025	Total
Environment					
Service Enhancements					
908894 Natural Area Acquisitions (Rural)	2,000	2,000	2,000	2,000	8,000
910568 Energy Management & Invest Strategy 2022	3,000	3,000	3,000	3,000	12,000
Service Enhancements Total	5,000	5,000	5,000	5,000	20,000
Environment Total	5,000	5,000	5,000	5,000	20,000
Parks, Buildings, & Grounds					
Renewal of City Assets					
910479 Forestry - Concrete Tree Well Covers	400	0	0	0	400
Renewal of City Assets Total	400	0	0	0	400
Parks, Buildings, & Grounds Total	400	0	0	0	400
Solid Waste					
Renewal of City Assets					
906167 Leachate Treatment Facility	1,000	0	0	21,000	22,000
909399 Trail Road Landfill Cap Repair	0	0	0	1,000	1,000
909430 Nepean Landfill Cap Repair	1,500	0	0	0	1,500
909894 Trail Road Groundwater Management	1,000	5,000	5,000	5,000	16,000
910585 Soil Management Facility	1,000	2,000	0	0	3,000
910586 Renewal of SW Facilities	500	1,000	1,500	1,000	4,000
Renewal of City Assets Total	5,000	8,000	6,500	28,000	47,500
Growth					
908686 Solid Waste Fleet Growth - Landfill 2019	0	0	550	0	550
909627 Solid Waste Fleet Growth	620	500	0	0	1,120
910587 Solid Waste Fleet Growth - Special	0	245	0	100	345
Growth Total	620	745	550	100	2,015

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Four Year Forecast Summary
In Thousands \$(000's)

Project Description	2022	2023	2024	2025	Total
Regulatory					
907352 Landfill Stage 3 Capping	0	0	8,664	0	8,664
907614 Barnsdale Base Preparation	1,000	1,000	1,000	1,000	4,000
907797 Landfill Stage 4 Capping	0	0	0	1,000	1,000
907799 Landfill Disposal Stage 5 Development	18,000	25,000	1,500	0	44,500
910199 Trail Road Landfill - Expansion & Develo	950	950	950	950	3,800
910210 Trail Road Gas Collection System Expansi	1,000	1,000	1,000	1,000	4,000
Regulatory Total	20,950	27,950	13,114	3,950	65,964
Service Enhancements					
907354 Solid Waste Business Technology	0	1,000	1,000	0	2,000
909431 Long Term Planning	1,925	2,510	1,000	0	5,435
Service Enhancements Total	1,925	3,510	2,000	0	7,435
Solid Waste Total	28,495	40,205	22,164	32,050	122,914
Grand Total	33,895	45,205	27,164	37,050	143,314

City Of Ottawa
Capital Works-In-Progress as at August 31, 2021
Standing Committee on Environmental Protection, Water and Waste Management - Tax
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
Environment					
905937 2016 Rural Area Acquisitions	1,160	637	523	5	518
906381 AQCCMP Implementation	374	174	200	84	115
907985 Energy Management & Invest. Strategy SI	4,000	4,599	-599	40	-639
908017 Green Fleet - 2016	1,222	1,165	57	55	2
908869 Green Fleet	500	430	70	53	18
908880 Energy Evolution	3,248	584	2,665	320	2,344
908894 Natural Area Acquisitions (Rural)	2,340	188	2,152	0	2,152
909139 AQCCMP National Disaster Mitigation Prog	61	36	25	8	17
909151 Community Energy Initiatives	500	439	61	12	49
909255 Renewable Energy Transition Projects	633	477	156	73	83
909452 Energy Mgmt & Investment Strategy 2019	2,000	1,880	120	101	19
909607 Climate Emergency	440	290	150	0	150
909836 Energy Mngmnt & Invest. Strategy 2020	3,000	2,973	27	445	-418
909865 2020 Natural Area Acquisitions (Urban)	2,045	0	2,045	0	2,045
910169 Energy Management & Invest Strategy 2021	3,000	380	2,620	1,203	1,417
Environment Total	24,523	14,251	10,272	2,400	7,873

Solid Waste					
906167 Leachate Treatment Facility	7,350	6,540	810	703	107
907043 Springhill Landfill	700	12	688	0	688
907238 Landfill Disposal Stage 2 Capping	23,423	21,134	2,288	1,677	611
907352 Landfill Stage 3 Capping	9,064	2,060	7,004	4,584	2,420
907353 Trail Rd Gas Collection System Expansion	7,500	7,042	458	50	408
907354 Solid Waste Business Technology	600	65	535	0	535
907611 Trail Road Stormwater Ponds and Ditches	400	112	288	0	288
907614 Barnsdale Base Preparation	300	167	133	86	47
907659 Leachate Recirculation	150	0	150	0	150
907799 Landfill Disposal Stage 5 Development	1,811	455	1,356	987	369
907815 Trail Road Landfill - Exp & Development	1,400	1,015	385	225	159
907816 Groundwater Management	1,450	1,001	449	67	383
908686 Solid Waste Fleet Growth - Landfill 2019	420	418	2	0	2

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In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
909431 Long Term Planning	4,900	2,138	2,762	725	2,036
909627 Solid Waste Fleet Growth	1,500	1,506	-6	0	-6
909742 Solid Waste Fleet Growth	230	69	161	145	16
909894 Trail Road Groundwater Management	5,150	543	4,607	73	4,534
910198 Small Load Relocation	250	0	250	0	250
910199 Trail Road Landfill - Expansion & Develo	1,277	395	883	0	883
910210 Trail Road Gas Collection System Expansi	1,000	485	515	7	508
Solid Waste Total	68,875	45,157	23,718	9,329	14,389
Grand Total	93,398	59,408	33,990	11,729	22,261