in Thousands (\$000)	2020	2021		2022	
	Actual	Forecast	Budget	Estimate	\$ Change over 2021 Budget
Expenditures by Program					
City Clerk's Office	508	470	470	475	5
Policy & Technical Solution Services	6,467	6,149	6,149	6,492	343
Council & Committee Services	2,654	2,739	2,739	2,758	19
Protocol	1,023	1,060	1,360	1,373	13
French Language Services	3,701	2,838	3,218	3,190	-29
Legislative Services	7,003	7,209	7,209	7,339	130
Election	2,103	1,210	1,210	9,715	8,505
Gross Expenditure	23,459	21,675	22,355	31,341	8,986
Recoveries & Allocations	-2,817	-2,715	-2,715	-2,715	0
Revenue	-1,592	-649	-649	-9,074	-8,425
Net Requirement	19,050	18,311	18,991	19,552	561
Expenditures by Type					
Salaries, Wages & Benefits	14,761	14,370	14,370	16,815	2,445
Overtime	263	82	82	1,926	
Material & Services	6,867	5,668	6,348	10,939	4,591
Transfers/Grants/Financial Charges	130	0	0	0	0
Fleet Costs	82	93	93	153	60
Program Facility Costs	1,087	1,267	1,267	1,314	47
Other Internal Costs	269	195	195	195	0
Gross Expenditures	23,459	21,675	22,355	31,341	8,986
Recoveries & Allocations	-2,817	-2,715	-2,715	-2,715	0
Net Expenditure	20,642	18,960	19,640	28,626	8,986
Revenues By Type					
Federal	-147	-44	-44	0	44
Provincial	65	0	0	0	0
Own Funds	-1,508	-597	-597	-9,065	-8,469
Fees and Services	-2	0	0	0	0
Fines	0	-9	-9	-9	0
Other	0	0	0	0	0
Total Revenue	-1,592	-649	-649	-9,074	-8,425
Net Requirement	19,050	18,311	18,991	19,552	·
Full Time Equivalents			144.55		